FINANCIAL SUMMARY for FY2008 Semiannual (April 1, 2007 - Sep. 30, 2007)

## 1. Consolidated financial results

|  | FY2007 Semiannual April 06 - Sep. 06 | FY2008 Semiannual April 07 - Sep. 07 | Change |  | FY2008 Forecast April 07 - March 08 | Change\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Amount | \% |  |  |
| Net sales | 100.0\% 913.0 | 100.0\% 955.7 | 42.7 | 4.7 | 100.0\% $2,000.0$ | 6.5 |
| Operating income | 4.4\% 40.0 | 4.9\% 46.9 | 6.9 | 17.3 | 4.8\% 95.0 | 5.6 |
| Ordinary income | 5.9\% 53.4 | 6.6\% 63.2 | 9.8 | 18.3 | 6.0\% 120.0 | 10.6 |
| Net income | 3.3\% 30.2 | 4.2\% 40.3 | 10.1 | 33.2 | 3.5\% 70.0 | 17.7 |
| Dividends per share | $\ddagger 22$ | ¥28 | $\ddagger 6$ |  | $¥ 56$ |  |
| Payout ratio <Consolidated> | 22.8\% | 21.7\% |  |  | 25.0\% |  |
| <Non-consolidated> | 33.7\% | 27.3\% |  |  | 34.3\% |  |
| ¥/US\$ | 115 | 119 | 4 |  | 115 |  |
| Exchange rate $\quad$ /Euro | 146 | 162 | 16 |  | 159 |  |
| Investments in tangible assets | 65.5 | 50.6 | (14.9) | (22.8) | 120.0 | (7.0) |
| Investments in overseas | 15.9 | 12.1 | (3.8) | (23.7) | 16.0 | (39.2) |
| Depreciation | 35.3 | 38.7 | 3.4 | 9.4 | 90.0 | 20.9 |
|  | (As of Mar.31,2007) |  |  |  |  |  |
| Total assets | 3,585.8 | 3,556.8 | (29.0) | (0.8) | - |  |
| Total net assets | 1,810.4 | 1,777.5 | (32.9) | (1.8) | - |  |
| Equity ratio | 48.8\% | 48.3\% |  |  | - |  |
| Consolidated subsidiaries | 162 companies | 165 companies | 3 companies |  | - |  |
| Affiliates applied the equity method | 21 companies | 17 companies | (4) Companies |  | - |  |

Note: Starting from FY2006, Toyota Industries Sweden (formerly BT Industries) Group, which constitutes our network of subsidiaries, changed its fiscal year-end from December (Jan. - Dec.) to March (Jan. - next Mar.). As a result, the table above includes the results of the Toyota Industries Sweden Group from January to September 2006. Excluding the effects of changes in fiscal year-end (Jan. - Mar. 2006), net sales, operating income, ordinary income and net income increased 105.3 billion yen ( $12.4 \%$ ), 8.8 billion yen ( $23.1 \%$ ), 12.5 billion yen ( $24.5 \%$ ) and 11.3 billion yen ( $38.8 \%$ ), respectively.
2. Breakdown of consolidated net sales

|  | FY2007 Semiannual | FY2008 Semiannual | Change | \% | FY2008 | Forecast | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vehicle | 24.3\% 222.3 | 23.9\% 2228.2 | 5.9 | 2.7 | 24.8\% | 495.0 | 5.3 |
| Engine | 8.8\% 80.1 | 8.9\% 85.0 | 4.9 | 6.1 | 8.6\% | 173.0 | 3.3 |
| Car air-conditioning compressor | 12.4\% 113.1 | 13.5\% 128.7 | 15.6 | 13.7 | 12.9\% | 258.0 | 9.6 |
| Foundry, electronics and other | 1.7\% 15.3 | 1.7\% 16.9 | 1.6 | 10.2 | 1.7\% | 34.0 | 7.2 |
| Automobile total | 47.2\% 431.0 | 48.0\% 458.9 | 27.9 | 6.5 | 48.0\% | 960.0 | 6.1 |
| Materials handling equipment $\quad$ | 42.5\% 388.2 | 39.5\% 377.3 | (10.9) | (2.8) | 40.0\% | 800.0 | 4.3 |
| Logistics | 4.4\% 39.8 | $6.1 \% \quad 57.9$ | 18.1 | 45.3 | 5.8\% | 116.0 | 29.7 |
| Textile machinery | 3.0\% 27.4 | $3.2 \% \quad 30.7$ | 3.3 | 12.0 | 3.1\% | 62.0 | 6.2 |
| Others | 2.9\% 26.3 | 3.2\% 30.7 | 4.4 | 16.4 | 3.1\% | 62.0 | 6.2 |
| Total | 100.0\% 913.0 | 100.0\% 955.7 | 42.7 | 4.7 | 100.0\% | 2,000.0 | 6.5 |

※ Excluding the effects of changes in subsidiaries' fiscal year-end, net sales of the Materials Handling Equipment Segment increased 51.7 billion yen (15.9\%).

## 3. Unit sales

|  | FY2007 Semiannual | $\begin{array}{\|c\|} \hline \text { FY2008 } \\ \text { Semiannual } \end{array}$ | Change | $\begin{array}{c\|} \hline \text { FY2008 } \\ \text { Forecast } \\ \hline \end{array}$ | Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Vitz (Yaris) | 89 | 83 | (6) | 183 | 1 |
| RAV4 | 78 | 84 | 6 | 138 | (30) |
| Mark X Zio |  | 2 | 2 | 45 | 45 |
| Vehicle | 167 | 169 | 2 | 366 | 16 |
| Engine | 231 | 248 | 17 | 498 | 9 |
| Car air-conditioning compressor | 9,860 | 10,960 | 1,100 | 22,300 | 1,850 |
| Materials handling equipment | $\begin{gathered} 112 \\ <90> \end{gathered}$ | 95 | $\begin{aligned} & (17) \\ & <5> \end{aligned}$ | 206 | $\begin{array}{r} \quad(9) \\ <13> \end{array}$ |
| Air-jet looms | 5.1 | 4.9 | (0.2) | 9.6 | (1.0) |

4. Changes in ordinary income

| 4. Changes in ordinary income | (Billion yen) |
| :---: | :---: |
| Cost reduction | 9.5 |
| Sales volume increase | 7.5 |
| Exchange gain | 2.7 |
| Non-operating income increase | 3.7 |
| Increase total | 23.4 |
| Depreciation | 3.4 |
| Labor cost | 2.7 |
| Raw material cost | 1.3 |
| Expenses and others | 3.5 |
| Impact of change in subsidiaries' fiscal year | 2.7 |
| Decrease total | 13.6 |
| Total increase in ordinary income | 9.8 |

Note: Toyota Industries posted extraordinary income (proceeds from sales of investment securities) of 5.8 billion yen during the first half of fiscal 2008.

## Non-consolidated Financial Highlights

1. Non-consolidated financial results

|  | FY2007 SemiannualApril 06 - Sep. 06 |  | FY2008 Semiannual April 07 - Sep. 07 |  | Change |  | FY2008 Forecast April 07 - March 08 |  | Change <br> \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Amount | \% |  |  |  |
| Net sales | 100.0\% | 540.0 |  |  | 100.0\% | 574.9 | 34.9 | 6.5 | 100.0\% | 1,200.0 | 5.7 |
| Operating income | 3.1\% | 16.8 | 4.3\% | 24.6 | 7.8 | 46.3 | 3.8\% | 46.0 | 17.1 |
| Ordinary income | 5.4\% | 29.3 | 7.1\% | 40.9 | 11.6 | 39.7 | 5.8\% | 70.0 | 20.7 |
| Net income | 3.8\% | 20.5 | 5.6\% | 32.0 | 11.5 | 56.0 | 4.3\% | 51.0 | 26.7 |
| Investments in tangible assets |  | 37.4 |  | 21.6 | (15.8) | (42.1) |  | 65.0 | (7.6) |
| Depreciation |  | 21.2 |  | 22.6 | 1.4 | 7.0 |  | 52.0 | 14.3 |

## 2. Non-consolidated balance sheets

(Billion yen)

| Assets |  |  |  | Liabilities and Net assets |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2007 <br> As of Mar. 31, 07 | $\overline{F Y 2008}$ <br> As of Sep. 30, 07 | Change |  | FY2007 <br> As of Mar. 31, 07 | FY2008 <br> As of Sep. 30, 07 | Change |
| Current assets | 266.1 | 284.6 | 18.5 | Current liabilities | 298.4 | 313.4 | 15.0 |
| Cash and deposits | 43.7 | 54.5 | 10.8 | Accounts payable | 137.8 | 131.4 | (6.4) |
| Accounts receivable | 110.8 | 108.3 | (2.5) | Others | 160.5 | 182.0 | 21.5 |
| Marketable securities | 30.0 | 40.1 | 10.1 |  |  |  |  |
| Inventories | 31.6 | 34.7 | 3.1 | Long-term liabilities | 1,112.6 | 1,078.3 | (34.3) |
| Others | 49.8 | 46.8 | (3.0) | Bonds | 224.9 | 204.9 | (20.0) |
|  |  |  |  | Deferred tax liabilities | 887.6 | 873.3 | (14.3) |
| Fixed assets | 2,781.9 | 2,694.3 | (87.6) | Total liabilities | 1,411.0 | 1,391.7 | (19.3) |
| Tangible assets | 330.9 | 329.1 | (1.8) | Shareholders' equity | 480.3 | 505.1 | 24.8 |
| Intangible assets | 7.6 | 6.5 | (1.1) | Common stock | 80.4 | 80.4 |  |
| Investments and others | 2,443.2 | 2,358.6 | (84.6) | Capital surplus | 105.0 | 104.9 | (0.1) |
|  |  |  |  | Retained earnings | 342.1 | 365.4 | 23.3 |
|  |  |  |  | Treasury stock at cost | (47.2) | (45.6) | 1.6 |
|  |  |  |  | Valuation and translation adjustments | 1,156.4 | 1,081.6 | (74.8) |
|  |  |  |  | Subscription rights to shares | 0.2 | 0.4 | 0.2 |
|  |  |  |  | Total net assets | 1,637.0 | 1,587.1 | (49.9) |
| Total | 3,048.0 | 2,978.9 | (69.1) | Total | 3,048.0 | 2,978.9 | (69.1) |

Five-Year Summary
Semiannual

|  | FY2004 | FY2005 | FY2006 | FY2007 | FY2008 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| <Consolidated> |  |  |  |  |  |
| Net sales | 569.5 | 607.0 | 699.0 | 913.0 | 955.7 |
| Operating income | 27.0 | 30.0 | 32.0 | 40.0 | 46.9 |
| Ordinary income | 30.1 | 38.8 | 41.5 | 53.4 | 63.2 |
| Net income | 17.0 | 23.9 | 25.0 | 30.2 | 40.3 |
| <Non-consolidated> |  |  |  |  |  |
| Net sales | 365.9 | 386.3 | 434.9 | 540.0 | 574.9 |
| Operating income | 17.7 | 18.9 | 17.1 | 16.8 | 24.6 |
| Ordinary income | 19.8 | 23.8 | 25.1 | 29.3 | 40.9 |
| Net income | 12.3 | 15.9 | 17.5 | 20.5 | 32.0 |
| <Cash dividends> |  |  |  |  |  |
| Dividends per share | $¥ 12$ | $¥ 13$ | $¥ 18$ | $¥ 22$ | $¥ 28$ |
| Payout ratio |  |  |  |  |  |
| Consolidated | 20.6\% | 17.3\% | 23.0\% | 22.8\% | 21.7\% |
| Non-consolidated | 28.5\% | 25.9\% | 32.6\% | 33.7\% | 27.3\% |

Four-Year Summary and Forecast
Annual

| Annual |  |  |  |
| :--- | :---: | :---: | :---: |
|  FY2004 FY2005 FY2006 FY2007 FY2008 <br> <Consolidated>      <br> Net sales $1,164.3$ $1,241.5$ $1,505.9$ $1,878.3$ $2,000.0$ <br> Operating income 52.6 53.1 64.0 89.9 95.0 <br> Ordinary income 58.9 70.9 80.6 108.4 120.0 <br> Net income 33.6 43.3 47.0 59.4 70.0 <br> <Non-consolidated>      <br> Net sales 749.6 784.3 950.7 $1,135.6$ $1,200.0$ <br> Operating income 31.3 30.0 32.8 39.2 46.0 <br> Ordinary income 34.7 39.7 43.0 58.0 70.0 <br> Net income 21.1 26.3 30.4 40.2 51.0 <br> <Cash dividends>      <br> Dividends per share $¥ 24$ $¥ 32$ $¥ 38$ $¥ 50$ $¥ 56$ <br> Payout ratio      <br> Consolidated $22.2 \%$ $23.7 \%$ $26.0 \%$ $26.3 \%$ $25.0 \%$ <br> $\quad$ Non-consolidated $35.5 \%$ $39.1 \%$ $40.3 \%$ $38.9 \%$ $34.3 \%$ |  |  |  |

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[^0]:    English translation from the original Japanese-language document

