FINANCIAL SUMMARY for FY2009 First Quarter (April 1, 2008 - June 30, 2008)

1. Consolidated financial results

| 1. Consolidated financial results (Billion y | | | | | | | | (Billion yen) | | |
|--|--------|--------------------|-----------|--------------------|-----------|---------------|--------|---------------------|---------|--------|
| | | FY2008 1st Quarter | | FY2009 1st Quarter | | Change | | FY2009 Forecast | | Change |
| | | April 07 - June 07 | | April 08 - June 08 | | Amount | % | April 08 - March 09 | | % |
| Net sales | | 100.0% | 486.4 | 100.0% | 469.1 | (17.3) | (3.6) | 100.0% | 2,000.0 | (0.0) |
| Operating income | | 5.5% | 26.7 | 2.7% | 12.8 | (13.9) | (52.1) | 3.3% | 65.0 | (32.9) |
| Ordinary income | | 9.0% | 43.6 | 6.8% | 31.7 | (11.9) | (27.4) | 4.9% | 97.0 | (23.3) |
| Net income | | 6.3% | 30.5 | 4.5% | 21.1 | (9.4) | (30.9) | 2.7% | 53.0 | (34.1) |
| Net income per share | | | ¥98.04 | | ¥67.81 | (¥30.23) | | | ¥170.10 | |
| Exchange rate | ¥/US\$ | | 121 | | 105 | (16) | | | 105 | |
| Excitative rate | ¥/Euro | | 163 | | 163 | 0 | | | 160 | |
| Investments in tangible assets | | | 25.4 | | 23.9 | (1.5) | (6.0) | | 110.0 | 5.6 |
| Investments in overseas | | | 4.6 | | 5.3 | 0.7 | 15.9 | | 22.0 | (9.4) |
| Depreciation | | | 18.6 | | 21.0 | 2.4 | 13.1 | | 93.0 | 11.1 |
| | | (As of Mar.31 | 2008) | | | | | | | |
| Total assets | | | 2,965.5 | | 3,171.5 | 206.0 | 6.9 | | - | |
| Total net assets | | | 1,453.9 | | 1,505.7 | 51.8 | 3.6 | | - | |
| Equity per share | | ¥ | 4,483.32 | ¥ | 4,646.36 | ¥163.04 | | | - | |
| Equity ratio | | | 47.1% | | 45.6% | | | | - | |
| Consolidated subsidiaries | | 163 | Companies | 159 | Companies | (4) companies | | | - | |

2. Business segment information

| 2. Business segment information | | | | | | | | | (Billion yen) |
|---------------------------------|--------------------|---------|--------------------|----------|-----------|--------|-----------------|---------|---------------|
| | FY2008 1st Quarter | | FY2009 1st Quarter | | Change | % | FY2009 Forecast | | % |
| Vehicle | 24.1% | 117.4 | 23.7% | 111.2 | (6.2) | (5.3) | 23.0% | 460.0 | (8.0) |
| Engine | 9.1% | 44.0 | 9.9% | 46.6 | 2.6 | 5.8 | 9.8% | 195.0 | 9.1 |
| Car air-conditioning compressor | 13.8% | 67.1 | 12.4% | 58.3 | (8.8) | (13.0) | 11.5% | 230.0 | (9.3) |
| Foundry, electronics and other | 1.7% | 8.1 | 2.1% | 9.6 | 1.5 | 18.3 | 2.0% | 40.0 | 8.5 |
| Automobile total | 48.7% | 236.8 | 48.1% | 225.9 | (10.9) | (4.6) | 46.3% | 925.0 | (4.6) |
| | | [11.6] | | [4.8] | [(6.8)] | | | | |
| Materials handling equipment | 39.2% | 190.4 | 39.2% | 183.7 | (6.7) | (3.5) | 42.0% | 840.0 | 7.3 |
| | | [12.4] | | [6.2] | [(6.2)] | | | | |
| Logistics | 6.0% | 29.3 | 6.5% | 30.4 | 1.1 | 3.9 | 6.5% | 130.0 | 10.6 |
| Logistics | | [0.5] | | [0.5] | [0.0] | | | | |
| Textile machinery | 2.9% | 14.2 | 3.5% | 16.4 | 2.2 | 15.2 | 2.2% | 45.0 | (32.1) |
| | | [0.4] | | [1.1] | [0.7] | | | | |
| Others | 3.2% | 15.6 | 2.7% | 12.6 | (3.0) | (19.4) | 3.0% | 60.0 | (6.7) |
| | | [1.4] | | [(0.0)] | [(1.4)] | | | | |
| Total | 100.0% | 486.4 | 100.0% | 469.1 | (17.3) | (3.6) | 100.0% | 2,000.0 | (0.0) |
| T OTGI | | [26.7] | | [12.8] | [(13.9)] | | | | |

3. Unit sales

| | (Thousand | | | | | |
|------------------------------------|--------------|-----------------------|-----------------------|--------|--------|--------|
| | | FY2008 1st Quarter | FY2009 1st Quarter | Change | FY2009 | Change |
| | Vitz (Yaris) | 40 | 38 | (2) | 180 | (6) |
| | RAV4 | 46 | 39 | (7) | 140 | (18) |
| | Mark X Zio | - | 3 | 3 | 20 | (4) |
| Vehicle | | 86 | 80 | (6) | 340 | (28) |
| Engine | | 130 | 131 | 1 | 560 | 49 |
| Car air-conditioning compressor | | 5,640 | 5,130 | (510) | 21,000 | (860) |
| Materials handling equipment | | 51 | 51 | 0 | 213 | 10 |
| Air-jet looms | | 2.4 | 2.6 | 0.2 | 5.7 | (4.4) |

4. Changes in ordinary income (Thousand Units)

| Cł | nanges in ordinary income | (Billion yen) |
|----|-----------------------------------|---------------|
| (| Cost reduction | 5.3 |
| | Non-operating income increase | 2.0 |
| | Increase total | 7.3 |
| | Sales volume decrease | (5.5) |
| | Raw material and parts cost | (5.3) |
| | Depreciation | (2.4) |
| | Exchange loss | (2.1) |
| | Labor cost | (1.4) |
| | Expenses and others | (2.5) |
| | Decrease total | (19.2) |
| | Total decrease in ordinary income | (11.9) |