FINANCIAL SUMMARY for FY2012 First Quarter (April 1, 2011 - June 30, 2011)

1. Consolidated financial results

|  | FY2011 1st Quarter April 2010 - June 2010 | FY2012 1st Quarter April 2011 - June 2011 | Change |  | Current plan FY2012 (Apili 2011-March 2012) | Changes from previous yea \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Amount | \% |  |  |
| Net sales | 100.0\% 359.1 | 100.0\% 322.2 | (36.9) | (10.3) | 100.0\% $1,570.0$ | 6.1 |
| Operating income | 4.5\% 16.0 | 2.0\% 6.5 | (9.5) | (59.1) | 4.5\% 70.0 | 1.7 |
| Ordinary income | 5.4\% 19.2 | 5.3\% 16.9 | (2.3) | (12.0) | 5.1\% 80.0 | 8.2 |
| Net income | 3.6\% $\quad 12.9$ | 4.3\% $\quad 13.8$ | 0.9 | 7.0 | 2.9\% 46.0 | (2.6) |
| Net income per share | $¥ 41.61$ | ¥44.53 | $¥ 2.92$ |  | $¥ 147.64$ |  |
| Investments in tangible assets | 7.2 | 9.1 | 1.9 | 25.4 | 60.0 | 56.8 |
| Depreciation | 14.6 | 13.9 | (0.7) | (5.2) | 62.0 | (0.6) |
|  | (As of March.31,2011) |  |  |  |  |  |
| Total assets | 2,481.4 | 2,521.7 | 40.3 | 1.6 |  |  |
| Total net assets | 1,075.9 | 1,083.9 | 8.0 | 0.7 | - | - |
| Equity ratio | 41.4\% | 41.2\% |  |  |  |  |
| Consolidated subsidiaries(No. of companies) | 162 | 163 | 1 |  |  |  |
| Exchange rate $\quad ¥ /$ US\$ | 92 | 82 | (10) |  | 80 |  |
| ¥/Euro | 117 | 117 | 0 |  | 112 |  |

## 2. Segment information

Net sales / [Operating income]

|  | (Billion yen) |
| :---: | :---: |
| Current plan <br> FY2012 (April 2011-March 2012) | $\begin{gathered} \text { Changes from } \\ \text { previous year } \\ \% \end{gathered}$ |
| 21.8\% 343.0 | (8.7) |
| 12.0\% 188.0 | (4.8) |
| 13.5\% 213.0 | 11.0 |
| 2.9\% 46.0 | 16.9 |
| 50.2\% 790.0 | (1.8) |
| 37.6\% 590.0 | 20.2 |
| 6.4\% 100.0 | (7.2) |
| 2.9\% 45.0 | 5.2 |
| 2.9\% 45.0 | 30.7 |
| 100.0\% 1,570.0 | 6.1 |


|  | FY2011 1st Quarter <br> April 2010 - June 2010 | FY2012 1st Quarter <br> April 2011 - June 2011 | Change |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | Amount | \% |
| Vehicle | 26.4\% 94.6 | 17.3\% 55.6 | (39.0) | (41.2) |
| Engine | 13.3\% 47.8 | 11.0\% 35.5 | (12.3) | (25.8) |
| Car air-conditioning compressor | 13.7\% 49.0 | 13.8\% 44.3 | (4.7) | (9.5) |
| Foundry, electronics parts and others | 2.8\% $\quad 10.1$ | 2.4\% $\quad 7.8$ | (2.3) | (22.5) |
| Automobile total | 56.2\% $\quad 201.7$ | 44.5\% $\quad 143.3$ | (58.4) | (28.9) |
|  |  | [ (2.4)] | [(11.6)] |  |
| Materials handling equipment | 31.7\% 113.7 | $\left.42.2 \% r \begin{array}{r}136.1 \\ \\ \\ \hline\end{array} 7.5\right]$ | 22.4 | 19.6 |
|  |  |  | $\left[\begin{array}{ll}{[3.2}\end{array}\right]$ |  |
| Logistics | 7.6\% 27.2 | $\begin{array}{lr}7.4 \% & 23.8 \\ & {\left[\begin{array}{r} \\ 0.4\end{array}\right]}\end{array}$ | (3.4) | (12.4) |
|  | [ 1.2] |  |  |  |
| Textile machinery | 2.1\% 7.5 | $\begin{array}{lll}3.0 \% & & 9.4 \\ & {[ } & 0.3]\end{array}$ | 1.9 | 25.6 |
|  |  |  | $\left[\begin{array}{ll}10.1\end{array}\right]$ |  |
| Others | 2.4\% 8.9 | $\begin{array}{lr}2.9 \% & \left.\begin{array}{c}9.4 \\ \\ \\ 0.5]\end{array}\right]\end{array}$ | 0.5 | 5.9 |
|  | 0.8] |  | [ (0.3)] |  |
| Total | 100.0\% 359.1 | $\begin{array}{lr}100.0 \% & 322.2 \\ & {\left[\begin{array}{r}6.5\end{array}\right]}\end{array}$ | (36.9) | (10.3) |
|  | [ 16.0] |  | [ (9.5)] |  |

3. Unit sales

|  | FY2011 1st Quarter | $\begin{array}{\|c\|} \text { FY2012 } \\ \text { 1st Quarter } \end{array}$ | Change | Current plan <br> FY2012 | Changes from previous year |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Vitz (Yaris) | 46 | 31 | (15) | 181 |  |
| RAV4 | 27 | 11 | (16) | 90 | (19) |
| Mark X Zio | 1 | 2 | 1 | 4 | (1) |
| Vehicle | 74 | 44 | (30) | 275 | (20) |
| Diesel | 92 | 76 | (16) | 395 | 13 |
| Gasoline | 56 | 28 | (28) | 185 | (47) |
| Engine | 148 | 104 | (44) | 580 | (34) |
| Car air-conditioning compressor * | 471 | 446 | (25) | 2,180 | 297 |
| Materials handling equipment | 34 | 43 | 9 | 183 | 30 |
| Air-jet loom | 1.1 | 1.1 | 0.0 | 6.0 | (1.2) |

4. Changes in ordinary income

| Cost reduction <br> Increase in the net amount of non-operating income and non-operating expenses | $\begin{aligned} & 3.5 \\ & 7.2 \end{aligned}$ |
| :---: | :---: |
| Increases total | 10.7 |
| Decrease in sales volume <br> Increase in labor costs <br> Increase in raw material costs <br> Negative impact of exchange rate fluctuations <br> Increase in expenses and others | $\begin{aligned} & (6.5) \\ & (2.3) \\ & (1.5) \\ & (1.5) \\ & (1.2) \end{aligned}$ |
| Decreases total | (13.0) |
| Total Changes in Ordinary income | (2.3) |

*(Note) The unit for unit sales of car air-conditioning compressor is ten thousand.
English translation from the original Japanese-language document

