# FINANCIAL SUMMARY for FY2012 Third Quarter (April 1, 2011 - December 31, 2011)

#### 1. Consolidated financial results

(Billion yen)

		FY2011 3rd Quarter		FY2012 3	Brd Quarter	er Change		Current plan		Changes from
		April 2010 - D	ecember 2010	April 2011 - E	December 2011	Amount	%	FY2012 (April 2011-March 2012)		previous year %
Net sales		100.0%	1,106.8	100.0%	1,127.1	20.3	1.8	100.0%	1,580.0	6.8
Operating income		4.9%	54.7	4.3%	48.6	(6.1)	(11.1)	4.7%	75.0	9.0
Ordinary income		5.7%	62.6	5.5%	62.1	(0.5)	(0.8)	5.4%	85.0	15.0
Net income		3.5%	39.1	3.5%	39.7	0.6	1.5	3.5%	55.0	16.5
Net income per share			¥125.78		¥127.59	¥1.81			¥176.46	
Investments in tangible assets			25.2		34.8	9.6	38.0		60.0	56.8
Depreciation			45.5		43.7	(1.8)	(3.9)		60.0	(3.8)
		(As of Marc	ch 31, 2011)							
Total assets			2,481.4		2,303.0	(178.4)	(7.2)			
Total net assets			1,075.9		959.8	(116.1)	(10.8)		-	-
Equity ratio			41.4%		39.7%					
Consolidated subsidiaries			162		163	1				
									(4th quarter)	
Exchange rate	¥/US\$		87		79	(8)		78	(75)	
	¥/Euro		113		111	(2)		110	(105)	

#### 2. Segment information

## Net sales / [Operating income]

(Billion yen)

	FY2011 3rd Quarter		FY2012 3	rd Quarter	Change		Current plan		Changes from
	April 2010 - D	ecember 2010	April 2011 - D	ecember 2011	Amount	%	FY2012 (April 2	011-March 2012)	previous year %
Vehicle	25.9%	286.4	23.0%	259.5	(26.9)	(9.4)	22.5%	355.0	(5.5)
Engine	13.7%	151.3	12.3%	139.0	(12.3)	(8.1)	12.9%	204.0	3.4
Car air-conditioning compressor	12.9%	143.1	13.2%	148.3	5.2	3.6	13.6%	214.0	11.5
Foundry, electronics parts and others	2.7%	30.0	2.7%	30.0	0.0	0.2	3.0%	47.0	19.4
Automobile total	55.2%	611.0	51.2%	577.0	(34.0)	(5.6)	52.0%	820.0	2.0
Automobile total		[ 25.9]		[ 12.3]	[ (13.6)]				
Materials handling equipment	32.4%	358.2	37.5%	422.9	64.7	18.1	36.7%	580.0	18.2
Materials handling equipment		[ 19.8]		[ 28.9]	[ 9.1]				
Logistics	7.3%	81.1	6.2%	69.3	(11.8)	(14.6)	6.3%	100.0	(7.2)
Logistics		[ 4.1]		[ 2.9]	[ (1.2)]				
Textile machinery	2.7%	29.9	2.6%	29.2	(0.7)	(2.3)	2.5%	40.0	(6.5)
rextile machinery		[ 1.9]		[ 1.4]	[ (0.5)]				
Others	2.4%	26.4	2.5%	28.5	2.1	8.0	2.5%	40.0	16.2
Officis		[ 2.5]		[ 2.5]	[ 0.0]				
Total	100.0%	1,106.8	100.0%	1,127.1	20.3	1.8	100.0%	1,580.0	6.8
IUIdi		[ 54.7]		[48.6]	[ (6.1)]				

## 3. Unit sales

(Thousand I	Jnits)
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# 4. Changes in ordinary income

(Billion yen)

		FY2011 3rd Quarter	FY2012 3rd Quarter	Change	Current plan FY2012	Changes from previous year
	Vitz (Yaris)	133	129	(4)	182	1
	RAV4	88	68	(20)	93	(16)
	Mark X Zio	3	4	1	5	0
Vehicle		224	201	(23)	280	(15)
	Diesel	289	279	(10)	423	41
	Gasoline	187	150	(37)	207	(25)
Eng	ine	476	429	(47)	630	16
	air-conditioning npressor *	1,397	1,537	140	2,200	317
	erials handling uipment	111	135	24	190	37
Air-j	et loom	5.0	3.9	(1.1)	5.0	(2.2)

Cost reduction	13.1			
Increase in the net amount of				
non-operating income and non-operating expenses	5.6			
Increases total	18.7			
Increase in labor costs	(4.7)			
Negative impact of exchange rate fluctuations	(4.5)			
Increase in raw material costs	(3.9)			
Changes in sales composition	(2.8)			
Increase in expenses and others	(3.3)			
Decreases total				
Total Changes in Ordinary income				

<sup>\*(</sup>Note) The unit for unit sales of car air-conditioning compressor is ten thousand. English translation from the original Japanese-language document