FINANCIAL SUMMARY for FY2016 (April 1, 2015 - March 31, 2016)

1. Consolidated financial results

| - | FY2015 <br> April 2014 - March 2015 | FY2016April 2015-March 2016 | Change |  | FY2017 forecast <br> April 2016 - March 2017 |  | Change \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Amount | \% |  |  |  |
| Net sales | Profit raio 2,166.6 | Profitratio 2,228.9 | 62.3 | 2.9 | Profit ratio | 2,200.0 | (1.3) |
| Operating profit | 5.4\% 117.5 | 5.7\% 127.9 | 10.4 | 8.8 | 5.5\% | 120.0 | (6.2) |
| Ordinary profit | 7.9\% 170.8 | 8.3\% 185.3 | 14.5 | 8.5 | 8.0\% | 177.0 | (4.5) |
| Profit attributable to owners of the parent | 5.3\% 1115.2 | 8.2\% 183.0 | 67.8 | 58.8 | 5.5\% | 120.0 | (34.4) |
| Earnings per share | $¥ 367.06$ | ¥582.58 | ¥215.52 |  |  | ¥381.89 |  |
| Cash Dividends per share [Year-end] | $¥ 110 \quad[\because 60]$ | ¥120 [ 760 ] | ¥ 10 [ $\ddagger-7$ |  | $¥ 120$ | [ $¥ 60$ ] |  |
| Payout ratio | 30.0\% | 20.6\% |  |  |  | 31.4\% |  |
| Investments in tangible assets | 126.3 | 75.4 | (50.9) | (40.3) |  | 100.0 | 32.6 |
| Depreciation | 70.7 | 77.3 | 6.6 | 9.3 |  | 79.0 | 2.1 |
|  | (As of March 31, 2015) | (As of March 31, 2016) |  |  |  |  |  |
| Total assets | 4,650.8 | 4,199.1 | (451.7) | (9.7) |  |  |  |
| Total net assets | 2,425.9 | 2,113.9 | (312.0) | (12.9) |  |  |  |
| Total net assets per share | $¥ 7,500.16$ | $¥ 6,481.97$ | $(¥ 1,018.19)$ |  |  |  |  |
| Equity ratio | 50.7\% | 48.5\% |  |  |  |  |  |
| Consolidated subsidiaries | 214 companies | 214 companies |  |  |  |  |  |
| Exchange rate $\quad ¥ /$ US\$ | 110 | 120 | 10 |  |  | 105 |  |
| ¥/Euro | 139 | 133 | (6) |  |  | 120 |  |

(Note) Toyota Industries posted an extraordinary profit of 89.8 billion yen arising from gain on sales of shares of subsidiaries during FY 2016.

## 2. Segment information

Net sales / [Operating profit]


|  | (Billion yen) |
| :---: | :---: |
| FY2017 forecast | Change |
| Sales distribution ratio |  |
| 24.3\% 535.0 | 11.4 |
| 7.3\% 160.0 | 1.1 |
| 15.0\% 330.0 | (3.7) |
| 3.2\% 70.0 | 7.9 |
| 49.8\% 1,095.0 | 4.7 |
| 45.0\% 990.0 | (1.4) |
| (.\%) (-) | (-) |
| 2.5\% 56.0 | (14.7) |
| 2.7\% 59.0 | 123.3 |
| 100.0\% 2,200.0 | (1.3) |

(Note) FY2017 forecast of Logistics segment is included in Materials handling equipment and Others segments due to decrease in importance with the sales of shares of subsidiaries.
3. Unit sales

|  | FY2015 | FY2016 | Change |
| :---: | :---: | :---: | :---: |
| RAV4 | 205 | 201 | (4) |
| Vitz (Yaris) | 103 | 92 | (11) |
| Vehicle total | 308 | 293 | (15) |
| Diesel | 355 | 242 | (113) |
| Gasoline | 213 | 192 | (21) |
| Engine total | 568 | 434 | (134) |
| Car air-conditioning compressor * | 2,932 | 3,037 | 105 |
| Materials handling equipment | 222 | 239 | 17 |
| Air-jet loom | 5.8 | 6.2 | 0.4 |


| (Thousand units) |  |
| ---: | ---: |
| FY2017 | Change |
| 207 | 6 |
| 93 | 1 |
| 300 | 7 |
| 283 | 41 |
| 217 | 25 |
| 500 | 66 |
| 3,230 | 193 |
| 244 | 5 |
| 5.0 | $(1.2)$ |

4. Changes in ordinary profit

| Cost reduction | 14.5 |
| :---: | :---: |
| Increase in sales | 12.6 |
| Positive impact of exchange rate fluctuations | 6.3 |
| Non-operating profit and non-operating expenses | 4.1 |
| Increases total | 37.5 |
| Increase in labor costs | (11.4) |
| Increase in depreciation | (6.6) |
| Increase in expenses | (5.0) |
| Decreases total | (23.0) |
| Total changes in ordinary profit | 14.5 |

*(Note) The unit for unit sales of car air-conditioning compressor is ten thousand.
English translation from the original Japanese-language document

