

Supplementary Material for FY2021 Consolidated Financial Results (April 1, 2020 - March 31, 2021)

1. Consolidated Financial Results (IFRS)

				FY20 end	ded March	31, 2020					FY21 end	led March	31, 2021			FY22
		10	2Q	1st half	3Q	4Q	2nd half	Full year	1Q	20	1st half	3Q	4Q	2nd half	Full year	Full year forecast
Net sales	Billion yen	551.2	551.7	1,102.9	521.5	546.9	1,068.4	2,171.3	430.8	526.2	957.0	566.6	594.7	1,161.3	2,118.3	2,300.0
Operating	Profit ratio	5.7%	7.2%	6.5%	5.6%	5.0%	5.3%	5.9%	(1.5%)	7.0%	3.2%	8.6%	6.6%	7.6%	5.6%	6.5%
profit	Billion yen	31.6	39.9	71.5	29.5	27.2	56.7	128.2	(6.4)	36.6	30.2	48.9	39.0	87.9	118.1	150.0
Profit before	Profit ratio	12.5%	7.1%	9.8%	11.9%	4.8%	8.3%	9.0%	6.9%	6.7%	6.8%	14.0%	6.6%	10.2%	8.7%	9.3%
income taxes	Billion yen	68.6	39.4	108.0	62.2	26.0	88.2	196.2	29.8	35.4	65.2	79.6	39.2	118.8	184.0	215.0
Profit attributable	Profit ratio	9.7%	5.2%	7.5%	9.0%	3.0%	6.0%	6.7%	5.6%	4.6%	5.0%	10.9%	4.5%	7.6%	6.5%	7.0%
to owners of the parent	Billion yen	53.7	28.5	82.2	47.1	16.5	63.6	145.8	24.0	24.1	48.1	61.7	26.9	88.6	136.7	160.0
Earnings per share	Yen	173	92	265	151	53	204	469	77	77	154	199	87	286	440	515
Investments in tangible assets	Billion yen	23.6	25.8	49.4	26.4	30.2	56.6	106.0	25.7	33.3	59.0	27.5	26.8	54.3	113.3	140.0
Depreciation	Billion yen	22.2	22.6	44.8	22.9	22.7	45.6	90.4	22.6	23.1	45.7	22.8	22.5	45.3	91.0	93.0

Note: Investments in tangible assets and depreciation apply to property, plant and equipment. They do not include materials handling equipment leased under operating leases.

[Exchange rate]

L-manage rate 2															
Yen / US\$	110	108	109	109	109	109	109	108	106	107	104	106	105	106	105
Yen / EURO	123	119	121	121	121	121	121	118	124	121	125	128	127	124	125

[Changes in operating profit]

Year-on-year Comparison [FY20 full year and FY21 full year]

[1	FY20 full year and FY21 full year]				(Billio	on yen)				
	Cost reduction	11.5		Decrease in net sales		(19.8)				
	Decrease in raw material cost	0.5		Increase in labor costs		(4.0)				
	Decrease in expenses and others	2.3		Increase in depreciation		(0.6)				
Increases total 14.3 Decreases total (24										
	Total Changes in ope	erating p	rof	fit (10.1)		•				

Year-on-year Comparison [FY21 full year and FY22 full year forecast]

(Billion yen) ales efforts Increase in raw material cost ost reduction 14.0 Increase in labor costs (8.0 Increase in depreciation (2.0) mpact of exchange rate fluctuation

Increase in expenses and others (8.6) Increases total Decreases tota Total Changes in operating profit

. Historical Financia	I Data		Japa	nese GAAP	•	-	IFRS				
	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22 [forecast]
Net sales [Billion yen]	1,543.3	1,615.2	2,007.8	2,166.6	2,243.2	1,675.1	2,003.9	2,214.9	2,171.3	2,118.3	2,300.0
Operating profit [Billion yen]	70.0	77.0	107.6	117.5	134.7	127.3	147.4	134.6	128.2	118.1	150.0
Profit before income taxes*1 [Billion yen]	80.8	86.8	138.1	170.8	185.3	181.9	209.8	202.2	196.2	184.0	215.0
Profit attributable to owners of the parent [Billion yen]	58.5	53.1	91.7	115.2	183.0	131.3	168.1	152.7	145.8	136.7	160.0
Earnings per share [Yen]	188	170	292	367	582	420	541	491	469	440	515
Cash dividends per share [Yen]	50	55	85	110	120	125	150	155	160	150	170
[Interim dividends, yen]	[25]	[25]	[35]	[50]	[60]	[60]	[70]	[75]	[80]	[70]	[80]
Consolidated payout ratio	26.6%	32.3%	29.0%	30.0%	20.6%	29.7%	27.7%	31.5%	34.1%	34.1%	33.0%
Total share issued [Shares]	325,840,640	325,840,640	325,840,640	325,840,640	325,840,640	325,840,640	325,840,640	325,840,640	325,840,640	325,840,640	-
[Treasury stock, shares]	[14,153,619]	[13,632,854]	[12,109,864]	[11,684,749]	[11,613,812]	[15,351,442]	[15,353,378]	[15,355,468]	[15,357,028]	[15,358,862]	-
Yen / US\$	79	83	100	110	120	108	111	111	109	106	105
Yen / EURO	109	107	134	139	133	119	130	128	121	124	125
*1: The figures prior to fiscal 201	7 are ordinary i	ncome under .	ananese GAAF								

^{*1:} The figures prior to fiscal 2017 are ordinary income under Japanese GAAI*2: The figures prior to fiscal 2017 are net income under Japanese GAAP

3. Business Segment Information (IFRS)

(Billion yen)

				FY20 end	ded March	31, 2020					FY21 end	led March	31, 2021			FY22
		10	2Q	1st half	3Q	4Q	2nd half	Full year	10	2Q	1st half	3Q	4Q	2nd half	Full year	Full year forecast
	Vehicle	22.9	23.4	46.3	21.1	22.5	43.6	89.9	16.3	24.9	41.2	24.5	22.6	47.1	88.3	93.0
	Engine	35.9	35.2	71.1	33.1	34.3	67.4	138.5	22.3	35.5	57.8	40.0	42.1	82.1	139.9	200.0
oile	Car Air-Conditioning Compressor	86.5	82.8	169.3	79.4	79.5	158.9	328.2	45.7	79.7	125.4	86.8	89.4	176.2	301.6	360.0
Automobile	Electronics Parts and Others	14.2	14.2	28.4	13.4	15.3	28.7	57.1	10.2	15.0	25.2	18.4	18.0	36.4	61.6	85.0
AL	Net sales	159.7	155.5	315.2	147.1	151.5	298.6	613.8	94.7	155.1	249.8	169.5	172.3	341.8	591.6	738.0
	Profit ratio	4.0%	4.2%	4.1%	2.4%	0.6%	1.5%	2.8%	(24.2%)	3.5%	(7.0%)	8.3%	4.7%	6.5%	0.8%	-
	Operating profit	6.3	6.5	12.8	3.6	0.8	4.4	17.2	(22.9)	5.4	(17.5)	14.1	8.1	22.2	4.7	-
dling	Net sales	361.6	365.6	727.2	341.5	367.6	709.1	1,436.3	315.7	347.2	662.9	371.9	396.6	768.5	1,431.4	1,470.0
Materials Handling Equipment	Profit ratio	6.4%	8.5%	7.5%	6.7%	6.8%	6.8%	7.1%	5.4%	8.6%	7.1%	8.8%	7.6%	8.2%	7.7%	-
Mater	Operating profit	23.1	31.1	54.2	23.0	25.0	48.0	102.2	17.1	29.9	47.0	32.9	30.0	62.9	109.9	-
nery	Net sales	15.0	15.2	30.2	18.3	13.2	31.5	61.7	8.0	9.8	17.8	11.1	11.9	23.0	40.8	42.0
Textile Machinery	Profit ratio	4.6%	2.4%	3.5%	8.8%	2.1%	6.0%	4.8%	(12.6%)	(1.3%)	(6.4%)	2.3%	(2.0%)	0.1%	(2.8%)	-
Textil	Operating profit	0.6	0.4	1.0	1.6	0.3	1.9	2.9	(1.0)	(0.1)	(1.1)	0.3	(0.3)	0.0	(1.1)	-
	Net sales	14.7	15.5	30.2	14.6	14.5	29.1	59.3	12.2	14.1	26.3	14.1	13.9	28.0	54.3	50.0
Others	Profit ratio	11.0%	12.3%	11.7%	8.7%	7.9%	8.3%	10.0%	1.7%	10.9%	6.6%	12.3%	7.2%	9.8%	8.3%	-
	Operating profit	1.6	1.9	3.5	1.2	1.2	2.4	5.9	0.2	1.5	1.7	1.7	1.0	2.7	4.4	-
ations	Net sales	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Eliminations	Operating profit	(0.1)	(0.1)	(0.1)	0.0	(0.0)	(0.0)	(0.1)	0.0	0.0	0.0	(0.0)	(0.0)	(0.0)	0.0	-
	Net sales	551.2	551.7	1,102.9	521.5	546.9	1,068.4	2,171.3	430.8	526.2	957.0	566.6	594.7	1,161.3	2,118.3	2,300.0
Total	Profit ratio	5.7%	7.2%	6.5%	5.6%	5.0%	5.3%	5.9%	(1.5%)	7.0%	3.2%	8.6%	6.6%	7.6%	5.6%	6.5%
	Operating profit	31.6	39.9	71.5	29.5	27.2	56.7	128.2	(6.4)	36.6	30.2	48.9	39.0	87.9	118.1	150.0

Note 1: Net sales figures indicate outside customer sales and do not include intersegment transactions.

4. Sales Units: Vehicle

(Thousand units)

	O														(Thous	and dimo
				FY20 end	ded March	31, 2020					FY21 end	ded March	31, 2021			FY22
	Destination	1Q	2Q	1st half	3Q	4Q	2nd half	Full year	10	2Q	1st half	3Q	4Q	2nd half	Full year	Full year forecast
RAV4	Japan	13	11	24	10	7	17	41	7	12	19	14	12	26	45	42
	Overseas	70	71	141	67	75	142	283	52	76	128	78	72	150	278	288
-	Total	83	82	165	77	82	159	324	59	88	147	92	84	176	323	330

Note 2: Beginning from the fourth quarter of FY2021, "the Electronics Parts, Foundry and Others Business" has been renamed as "the Electronics Parts and Others Business", while foundry products and others included in "the Electronics Parts, Foundry and Others Business" have been reclassified into "the Engine Business" and "the Car Air-Conditioning Compressor Business". Figures for FY2020 have also been reclassified.

5. Sales Units: Engine

(Thousand units)

			F`	Y20 ende	ed March	า 31, 202	20			F'	/21 end	ed Marcl	า 31, 20	21		FY22
			1	1st half			2nd half	Full			1st half			2nd half	Full	Full year
		1Q	2Q	13t Hall	3Q	4Q	ZIIU IIali	year	1Q	2Q	15t Hall	3Q	4Q	ZIIU IIaii	year	forecast
	GD-type [2.4/2.8 Liters]	74	65	139	59	60	119	258	29	61	90	75	83	158	248	291
Diesel Engine	KD-type [2.5/3.0 Liters]	5	10	15	15	12	27	42	8	6	14	9	11	20	34	28
el Er	VD-type [4.5 Liters)]	13	12	25	11	13	24	49	7	12	19	16	14	30	49	21
Dies	Others	8	11	19	10	11	21	40	10	8	18	7	6	13	31	68
	Subtotal	100	98	198	95	96	191	389	54	87	141	107	114	221	362	408
Engine	A25A-type [2.5 Liters]	66	65	131	64	67	131	262	51	73	124	73	63	136	260	284
En(M20A-type [2.0 Liters]	33	33	66	35	33	68	134	21	37	58	37	30	67	125	127
Gasoline	Others	5	7	12	5	5	10	22	5	4	9	6	3	9	18	19
Gas	Subtotal	104	105	209	104	105	209	418	77	114	191	116	96	212	403	430
	Total	204	203	407	199	201	400	807	131	201	332	223	210	433	765	838
CKD	Parts	14	21	35	17	18	35	70	0	19	19	19	22	41	60	81

6. Sales Units: Car Air-conditioning Compressor

(1) By Destination

(Thousand units)

		F	Y20 end	ed March	า 31, 202	20			F۱	/21 end	ed Marc	h 31, 20	21		FY22
			1st half			2nd half	Full year			1st half			2nd half	Full	Full year
	1Q	2Q	13t Hall	3Q	4Q	Ziiu iiaii	i uli yeai	1Q	2Q	13t Hall	3Q	4Q	Ziiu iiaii	year	forecast
Japan	1,550	1,470	3,020	1,410	1,540	2,950	5,970	1,020	1,470	2,490	1,570	1,520	3,090	5,580	5,700
North America	2,710	2,480	5,190	2,220	2,350	4,570	9,760	900	2,490	3,390	2,400	2,340	4,740	8,130	10,150
Europe	2,090	1,980	4,070	1,770	2,030	3,800	7,870	790	1,670	2,460	1,930	2,130	4,060	6,520	8,300
Others	1,930	1,990	3,920	2,070	1,440	3,510	7,430	1,420	1,830	3,250	2,120	1,910	4,030	7,280	8,350
Total	8,280	7,920	16,200	7,470	7,360	14,830	31,030	4,130	7,460	11,590	8,020	7,900	15,920	27,510	32,500

(2) By Type (Thousand units)

			F	Y20 end	ed March	า 31, 202	20			F۱	/21 end	ed Marc	h 31, 20	21		FY22
				1st half			2nd half	Full			1st half			2nd half	Full	Full year
		1Q	2Q	15t Hall	3Q	4Q	ZIIU IIali	year	1Q	2Q	13t Hall	3Q	4Q	ZIIU IIaii	year	forecast
Engine Driven	Fixed displacement type	2,060	1,920	3,980	1,740	1,720	3,460	7,440	880	1,490	2,370	1,660	1,690	3,350	5,720	6,300
Driv.	Variable displacement type	5,580	5,340	10,920	5,040	4,880	9,920	20,840	2,690	5,020	7,710	5,290	5,130	10,420	18,130	20,000
Elect	ric Driven type	640	660	1,300	690	760	1,450	2,750	560	950	1,510	1,070	1,080	2,150	3,660	6,200
	Total	8,280	7,920	16,200	7,470	7,360	14,830	31,030	4,130	7,460	11,590	8,020	7,900	15,920	27,510	32,500

7. Sales Units: Materials Handing Equipment

(Thousand units)

		F'	Y20 end	ed Marcl	h 31, 20	20			F۱	/21 end	ed Marcl	า 31, 20	21		FY22
	10	10 20 1st half 3			40	2nd half	Full	10	20	1st half	20	40	2nd half	Full	Full year
	IQ	2Q		3Q	4Q		year	1Q	2Q		3Q	4Q		year	forecast
Japan	12	13	25	7	13	20	45	12	11	23	11	11	22	45	46
North America	25	24	49	21	22	43	92	18	22	40	22	18	40	80	109
Europe	25	19	44	25	24	49	93	18	14	32	21	24	45	77	97
Others	14	12	26	10	12	22	48	13	10	23	12	13	25	48	54
Total	76	68	144	63	71	134	278	61	57	118	66	66	132	250	306

8. Sales Finance Assets: Materials Handing Equipment

(Billion yen) (End of each quarter)

	FY2	0 ended M	larch 31, 2	020	FY2	1 ended N	larch 31, 2	2021	FY22
	End of	End of	End of	End of	End of	End of	End of	End of	Year-end
	10	2Q	3Q	4Q	1Q	2Q	3Q	4Q	forecast
North America	463.6	474.9	489.6	493.2	484.6	477.8	472.7	506.8	530.0
Europe	220.2	214.0	229.2	224.2	225.7	230.5	237.7	247.9	250.0
Others	36.6	36.6	39.3	35.3	38.9	39.1	41.3	44.0	50.0
Total	720.4	725.5	758.1	752.7	749.2	747.4	751.7	798.7	830.0

^{*} All projections are based on the information available to management at the time of producing this material and are not guarantees of future performance.

Uncertainties such as economic conditions and exchange rate fluctuations could cause the actual results of Toyota Industries to differ from any projections discussed in this material.