## Supplementary Material for FY2021 Consolidated Financial Results（April 1， 2020 －March 31，2021）

## 1．Consolidated Financial Results（IFRS）

|  |  | FY20 ended March 31， 2020 |  |  |  |  |  | Full year | FY21 ended March 31， 2021 |  |  |  |  |  | Full <br> year | FY22 <br> Full year forecast |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1Q | 2Q | 1st half | 3Q | 4 Q | 2nd half |  | 1Q | 2Q | 1st half | 3Q | 4 Q | 2nd half |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net sales | Billion yen | 551.2 | 551.7 | 1，102．9 | 521.5 | 546.9 | 1，068．4 | 2，171．3 | 430.8 | 526.2 | 957.0 | 566.6 | 594.7 | 1，161．3 | 2，118．3 | 2，300．0 |
| Operatin | Profit ratio | 5．7\％ | 7．2\％ | 6．5\％ | 5．6\％ | 5．0\％ | 5．3\％ | 5．9\％ | （1．5\％） | 7．0\％ | 3．2\％ | 8．6\％ | 6．6\％ | 7．6\％ | 5．6\％ | 6．5\％ |
| profit | Billion yen | 31.6 | 39.9 | 71.5 | 29.5 | 27.2 | 56.7 | 128.2 | （6．4） | 36.6 | 30.2 | 48.9 | 39.0 | 87.9 | 118.1 | 150.0 |
| Profit before | Profit ratio | 12．5\％ | 7．1\％ | 9．8\％ | 11．9\％ | 4．8\％ | 8．3\％ | 9．0\％ | 6．9\％ | 6．7\％ | 6．8\％ | 14．0\％ | 6．6\％ | 10．2\％ | 8．7\％ | 9．3\％ |
| income taxes | Billion yen | 68.6 | 39.4 | 108.0 | 62.2 | 26.0 | 88.2 | 196.2 | 29.8 | 35.4 | 65.2 | 79.6 | 39.2 | 118.8 | 184.0 | 215.0 |
| Profit attributable to owners of | Profit ratio | 9．7\％ | 5．2\％ | 7．5\％ | 9．0\％ | 3．0\％ | 6．0\％ | 6．7\％ | 5．6\％ | 4．6\％ | 5．0\％ | 10．9\％ | 4．5\％ | 7．6\％ | 6．5\％ | 7．0\％ |
| the parent | Billion yen | 53.7 | 28.5 | 82.2 | 47.1 | 16.5 | 63.6 | 145.8 | 24.0 | 24.1 | 48.1 | 61.7 | 26.9 | 88.6 | 136.7 | 160.0 |
| Earnings per share | Yen | 173 | 92 | 265 | 151 | 53 | 204 | 469 | 77 | 77 | 154 | 199 | 87 | 286 | 440 | 515 |
| Investments in tangible assets | Billion yen | 23.6 | 25.8 | 49.4 | 26.4 | 30.2 | 56.6 | 106.0 | 25.7 | 33.3 | 59.0 | 27.5 | 26.8 | 54.3 | 113.3 | 140.0 |
| Depreciation | Billion yen | 22.2 | 22.6 | 44.8 | 22.9 | 22.7 | 45.6 | 90.4 | 22.6 | 23.1 | 45.7 | 22.8 | 22.5 | 45.3 | 91.0 | 93.0 |

Note：Investments in tangible assets and depreciation apply to property，plant and equipment．They do not include materials handling equipment leased under operating leases．
［Exchange rate】

| Yen／US\＄ | 110 | 108 | 109 | 109 | 109 | 109 | 109 | 108 | 106 | 107 | 104 | 106 | 105 | 106 | 105 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Yen／EURO | 123 | 119 | 121 | 121 | 121 | 121 | 121 | 118 | 124 | 121 | 125 | 128 | 127 | 124 | 125 |

【Changes in operating profit】

Year－on－year Comparison
［FY20 full year and FY21 full year］

| ［FY20 full year a |  | （Billion yen） |  |
| :---: | :---: | :---: | :---: |
| Cost reduction | 11.5 | Decrease in net sales | （19．8） |
| Decrease in raw material cost | 0.5 | Increase in labor costs | （4．0） |
| Decrease in expenses and others | 2.3 | Increase in depreciation | （0．6） |
| Increases total | 14.3 | Decreases total | （24．4） |
| Total Changes in operating profit |  | （10．1） |  |

Year－on－year Comparison
［FY21 full year and FY22 full year forecast］
（Billion yen）

| Sales efforts | 49.0 | Increase in raw material costs | （11．5） |
| :---: | :---: | :---: | :---: |
| Cost reduction | 14.0 | Increase in labor costs | （8．0） |
|  |  | Increase in depreciation | （2．0） |
|  |  | 1 mpact of exchange rate fluctuations | （1．0） |
|  |  | Increase in expenses and others | （8．6） |
| Increases total | 63.0 | Decreases total | （31．1） |
| Total Changes in operating profit 31.9 |  |  |  |

2．Historical Financial Data

| Japanese GAAP $\longrightarrow$ IFRS |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY12 | FY13 | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FY20 | FY21 | FY22［forecast］ |
| Net sales［Billion yen］ | 1，543．3 | 1，615．2 | 2，007．8 | 2，166．6 | 2，243．2 | 1，675．1 | 2，003．9 | 2，214．9 | 2，171．3 | 2，118．3 | 2，300．0 |
| Operating profit［Billion yen］ | 70.0 | 77.0 | 107.6 | 117.5 | 134.7 | 127.3 | 147.4 | 134.6 | 128.2 | 118.1 | 150.0 |
| Profit before income taxes ${ }^{* 1}$ ［Billion yen］ | 80.8 | 86.8 | 138.1 | 170.8 | 185.3 | 181.9 | 209.8 | 202.2 | 196.2 | 184.0 | 215.0 |
| Profit attributable to owners of the parent ${ }^{* 2}$［Billion yen］ | 58.5 | 53.1 | 91.7 | 115.2 | 183.0 | 131.3 | 168.1 | 152.7 | 145.8 | 136.7 | 160.0 |
| Earnings per share［Yen］ | 188 | 170 | 292 | 367 | 582 | 420 | 541 | 491 | 469 | 440 | 515 |
| Cash dividends per share［Yen］ | 50 | 55 | 85 | 110 | 120 | 125 | 150 | 155 | 160 | 150 | 170 |
| ［Interim dividends，yen］ | ［25］ | ［25］ | ［35］ | ［50］ | ［60］ | ［60］ | ［70］ | ［75］ | ［80］ | ［70］ | ［80］ |
| Consolidated payout ratio | 26．6\％ | 32．3\％ | 29．0\％ | 30．0\％ | 20．6\％ | 29．7\％ | 27．7\％ | 31．5\％ | 34．1\％ | 34．1\％ | 33．0\％ |
| Total share issued［Shares］ | 325，840，640 | 325，840，640 | 325，840，640 | 325，840，640 | 325，840，640 | 325，840，640 | 325，840，640 | 325，840，640 | 325，840，640 | 325，840，640 |  |
| ［Treasury stock，shares］ | ［14，153，619］ | ［13，632，854］ | ［12，109，864］ | ［11，684，749］ | ［11，613，812］ | ［15，351，442］ | ［15，353，378］ | ［15，355，468］ | ［15，357，028］ | ［15，358，862］ |  |
| Yen／US\＄ | 79 | 83 | 100 | 110 | 120 | 108 | 111 | 111 | 109 | 106 | 105 |
| Yen／EURO | 109 | 107 | 134 | 139 | 133 | 119 | 130 | 128 | 121 | 124 | 125 |

[^0]|  |  | FY20 ended March 31, 2020 |  |  |  |  |  | Full year | FY21 ended March 31, 2021 |  |  |  |  |  | Full year | FY22 <br> Full year forecast |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 1st half |  |  | 2nd half |  |  |  | 1st half |  |  | 2nd half |  |  |
|  |  | 1Q | 2Q |  | 3Q | 4Q |  |  | 1Q | 2Q |  | 3Q | 4Q |  |  |  |
|  | Vehicle | 22.9 | 23.4 | 46.3 | 21.1 | 22.5 | 43.6 | 89.9 | 16.3 | 24.9 | 41.2 | 24.5 | 22.6 | 47.1 | 88.3 | 93.0 |
|  | Engine | 35.9 | 35.2 | 71.1 | 33.1 | 34.3 | 67.4 | 138.5 | 22.3 | 35.5 | 57.8 | 40.0 | 42.1 | 82.1 | 139.9 | 200.0 |
|  | Car Air-Conditioning Compressor | 86.5 | 82.8 | 169.3 | 79.4 | 79.5 | 158.9 | 328.2 | 45.7 | 79.7 | 125.4 | 86.8 | 89.4 | 176.2 | 301.6 | 360.0 |
|  | Electronics Parts and Others | 14.2 | 14.2 | 28.4 | 13.4 | 15.3 | 28.7 | 57.1 | 10.2 | 15.0 | 25.2 | 18.4 | 18.0 | 36.4 | 61.6 | 85.0 |
|  | Net sales | 159.7 | 155.5 | 315.2 | 147.1 | 151.5 | 298.6 | 613.8 | 94.7 | 155.1 | 249.8 | 169.5 | 172.3 | 341.8 | 591.6 | 738.0 |
|  | Profit ratio <br> Operating profit | $\begin{gathered} 4.0 \% \\ 6.3 \end{gathered}$ | $\begin{gathered} 4.2 \% \\ 6.5 \end{gathered}$ | $\begin{aligned} & 4.1 \% \\ & 12.8 \end{aligned}$ | $\begin{gathered} 2.4 \% \\ 3.6 \end{gathered}$ | $\begin{gathered} 0.6 \% \\ 0.8 \end{gathered}$ | $\begin{gathered} 1.5 \% \\ 4.4 \end{gathered}$ | $\begin{gathered} 2.8 \% \\ 17.2 \end{gathered}$ | (24.2\%) <br> (22.9) | $\begin{array}{r} 3.5 \% \\ 5.4 \end{array}$ | $\begin{aligned} & (7.0 \%) \\ & (17.5) \end{aligned}$ | $\begin{aligned} & 8.3 \% \\ & 14.1 \end{aligned}$ | $\begin{gathered} 4.7 \% \\ 8.1 \end{gathered}$ | $\begin{aligned} & 6.5 \% \\ & 22.2 \end{aligned}$ | $\begin{array}{r} 0.8 \% \\ 4.7 \end{array}$ |  |
|  | Net sales | 361.6 | 365.6 | 727.2 | 341.5 | 367.6 | 709.1 | 1,436.3 | 315.7 | 347.2 | 662.9 | 371.9 | 396.6 | 768.5 | 1,431.4 | 1,470.0 |
|  | Profit ratio | 6.4\% | 8.5\% | 7.5\% | 6.7\% | 6.8\% | 6.8\% | 7.1\% | 5.4\% | 8.6\% | 7.1\% | 8.8\% | 7.6\% | 8.2\% | 7.7\% |  |
|  | Operating profit | 23.1 | 31.1 | 54.2 | 23.0 | 25.0 | 48.0 | 102.2 | 17.1 | 29.9 | 47.0 | 32.9 | 30.0 | 62.9 | 109.9 |  |
| 질 | Net sales | 15.0 | 15.2 | 30.2 | 18.3 | 13.2 | 31.5 | 61.7 | 8.0 | 9.8 | 17.8 | 11.1 | 11.9 | 23.0 | 40.8 | 42.0 |
|  | Profit ratio <br> Operating profit | $\begin{gathered} 4.6 \% \\ 0.6 \end{gathered}$ | $\begin{gathered} 2.4 \% \\ 0.4 \end{gathered}$ | $\begin{gathered} 3.5 \% \\ 1.0 \end{gathered}$ | $\begin{array}{r} 8.8 \% \\ 1.6 \end{array}$ | $\begin{gathered} 2.1 \% \\ 0.3 \end{gathered}$ | $\begin{gathered} 6.0 \% \\ 1.9 \end{gathered}$ | $\begin{gathered} 4.8 \% \\ 2.9 \end{gathered}$ | $\begin{array}{r} (12.6 \%) \\ (1.0) \end{array}$ | $\begin{array}{r} (1.3 \%) \\ (0.1) \end{array}$ | (6.4\%) (1.1) | $\begin{array}{r} 2.3 \% \\ 0.3 \end{array}$ | $\begin{array}{r} (2.0 \%) \\ (0.3) \end{array}$ | $\begin{gathered} 0.1 \% \\ 0.0 \end{gathered}$ | $\begin{array}{r} (2.8 \%) \\ (1.1) \end{array}$ |  |
| $\begin{aligned} & \frac{\varrho}{9} \\ & \stackrel{y}{0} \end{aligned}$ | Net sales | 14.7 | 15.5 | 30.2 | 14.6 | 14.5 | 29.1 | 59.3 | 12.2 | 14.1 | 26.3 | 14.1 | 13.9 | 28.0 | 54.3 | 50.0 |
|  | Profit ratio <br> Operating profit | $\begin{array}{r} 11.0 \% \\ 1.6 \end{array}$ | $\begin{array}{r} 12.3 \% \\ 1.9 \end{array}$ | $11.7 \%$ | $\begin{gathered} 8.7 \% \\ 1.2 \end{gathered}$ | $\begin{gathered} 7.9 \% \\ 1.2 \end{gathered}$ | $\begin{array}{r} 8.3 \% \\ 2.4 \end{array}$ | $\begin{array}{r} 10.0 \% \\ 5.9 \end{array}$ | $\begin{gathered} 1.7 \% \\ 0.2 \end{gathered}$ | $\begin{array}{r} 10.9 \% \\ 1.5 \end{array}$ | $\begin{gathered} 6.6 \% \\ 1.7 \end{gathered}$ | $12.3 \%$ $1.7$ | $\begin{gathered} 7.2 \% \\ 1.0 \end{gathered}$ | $\begin{gathered} 9.8 \% \\ 2.7 \end{gathered}$ | $\begin{array}{r} 8.3 \% \\ 4.4 \end{array}$ |  |
|  | Net sales | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Operating profit | (0.1) | (0.1) | (0.1) | 0.0 | (0.0) | (0.0) | (0.1) | 0.0 | 0.0 | 0.0 | (0.0) | (0.0) | (0.0) | 0.0 |  |
| 즁 | Net sales | 551.2 | 551.7 | 1,102.9 | 521.5 | 546.9 | 1,068.4 | 2,171.3 | 430.8 | 526.2 | 957.0 | 566.6 | 594.7 | 1,161.3 | 2,118.3 | 2,300.0 |
|  | Profit ratio | 5.7\% | 7.2\% | 6.5\% | 5.6\% | 5.0\% | 5.3\% | 5.9\% | (1.5\%) | 7.0\% | 3.2\% | 8.6\% | 6.6\% | 7.6\% | 5.6\% | 6.5\% |
|  | Operating profit | 31.6 | 39.9 | 71.5 | 29.5 | 27.2 | 56.7 | 128.2 | (6.4) | 36.6 | 30.2 | 48.9 | 39.0 | 87.9 | 118.1 | 150.0 |

Note 1: Net sales figures indicate outside customer sales and do not include intersegment transactions.
Note 2: Beginning from the fourth quarter of FY2021, "the Electronics Parts, Foundry and Others Business" has been renamed as "the Electronics Parts and Others Business", while foundry products and others included in "the Electronics Parts, Foundry and Others Business" have been reclassified into "the Engine Business" and "the Car Air-Conditioning Compressor Business". Figures for FY2020 have also been reclassified.
4. Sales Units: Vehicle
(Thousand units)

|  |  | FY20 ended March 31, 2020 |  |  |  |  |  | $\begin{aligned} & \text { Full } \\ & \text { year } \end{aligned}$ | FY21 ended March 31, 2021 |  |  |  |  |  | Full year | FY22 <br> Full year forecast |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1Q | 2Q | 1st half |  |  | 2nd half |  |  |  |  |  |  |  |  |  |
|  | Destination |  |  |  | 3Q | 4Q |  |  | 1Q | 2Q | 1st haf | 3Q | 4Q | 2nd half |  |  |
| RAV4 | Japan | 13 | 11 | 24 | 10 | 7 | 17 | 41 | 7 | 12 | 19 | 14 | 12 | 26 | 45 | 42 |
|  | Overseas | 70 | 71 | 141 | 67 | 75 | 142 | 283 | 52 | 76 | 128 | 78 | 72 | 150 | 278 | 288 |
| Total |  | 83 | 82 | 165 | 77 | 82 | 159 | 324 | 59 | 88 | 147 | 92 | 84 | 176 | 323 | 330 |


|  |  | FY20 ended March 31, 2020 |  |  |  |  |  | Full year | FY21 ended March 31, 2021 |  |  |  |  |  | Full year | FY22 <br> Full year forecast |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1Q | 2Q | 1st half | 30 | 4Q | 2nd half |  | 1Q | 2Q | 1st half | 3Q | 4Q | 2nd half |  |  |
|  | GD-type [2.4/2.8 Liters] | 74 | 65 | 139 | 59 | 60 | 119 | 258 | 29 | 61 | 90 | 75 | 83 | 158 | 248 | 291 |
|  | KD-type [2.5/3.0 Liters] | 5 | 10 | 15 | 15 | 12 | 27 | 42 | 8 | 6 | 14 | 9 | 11 | 20 | 34 | 28 |
|  | VD-type [4.5 Liters)] | 13 | 12 | 25 | 11 | 13 | 24 | 49 | 7 | 12 | 19 | 16 | 14 | 30 | 49 | 21 |
|  | Others | 8 | 11 | 19 | 10 | 11 | 21 | 40 | 10 | 8 | 18 | 7 | 6 | 13 | 31 | 68 |
|  | Subtotal | 100 | 98 | 198 | 95 | 96 | 191 | 389 | 54 | 87 | 141 | 107 | 114 | 221 | 362 | 408 |
|  | A25A-type [2.5 Liters] | 66 | 65 | 131 | 64 | 67 | 131 | 262 | 51 | 73 | 124 | 73 | 63 | 136 | 260 | 284 |
|  | M20A-type [2.0 Liters] | 33 | 33 | 66 | 35 | 33 | 68 | 134 | 21 | 37 | 58 | 37 | 30 | 67 | 125 | 127 |
|  | Others | 5 | 7 | 12 | 5 | 5 | 10 | 22 | 5 | 4 | 9 | 6 | 3 | 9 | 18 | 19 |
|  | Subtotal | 104 | 105 | 209 | 104 | 105 | 209 | 418 | 77 | 114 | 191 | 116 | 96 | 212 | 403 | 430 |
|  | Total | 204 | 203 | 407 | 199 | 201 | 400 | 807 | 131 | 201 | 332 | 223 | 210 | 433 | 765 | 838 |
| CKD Parts |  | 14 | 21 | 35 | 17 | 18 | 35 | 70 | 0 | 19 | 19 | 19 | 22 | 41 | 60 | 81 |

6. Sales Units: Car Air-conditioning Compressor
(1) By Destination
(Thousand units)

|  | FY20 ended March 31, 2020 |  |  |  |  |  | Full year | FY21 ended March 31, 2021 |  |  |  |  |  | $\begin{aligned} & \text { Full } \\ & \text { year } \\ & \hline \end{aligned}$ | FY22 <br> Full year <br> forecast |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | 1st half | 3Q | 4Q | 2nd half |  | 1Q | 2Q | 1st half | 3Q | 4Q | 2nd half |  |  |
| Japan | 1,550 | 1,470 | 3,020 | 1,410 | 1,540 | 2,950 | 5,970 | 1,020 | 1,470 | 2,490 | 1,570 | 1,520 | 3,090 | 5,580 | 5,700 |
| North America | 2,710 | 2,480 | 5,190 | 2,220 | 2,350 | 4,570 | 9,760 | 900 | 2,490 | 3,390 | 2,400 | 2,340 | 4,740 | 8,130 | 10,150 |
| Europe | 2,090 | 1,980 | 4,070 | 1,770 | 2,030 | 3,800 | 7,870 | 790 | 1,670 | 2,460 | 1,930 | 2,130 | 4,060 | 6,520 | 8,300 |
| Others | 1,930 | 1,990 | 3,920 | 2,070 | 1,440 | 3,510 | 7,430 | 1,420 | 1,830 | 3,250 | 2,120 | 1,910 | 4,030 | 7,280 | 8,350 |
| Total | 8,280 | 7,920 | 16,200 | 7,470 | 7,360 | 14,830 | 31,030 | 4,130 | 7,460 | 11,590 | 8,020 | 7,900 | 15,920 | 27,510 | 32,500 |

(2) By Type
(Thousand units)

|  | FY20 ended March 31, 2020 |  |  |  |  |  | Full year | FY21 ended March 31, 2021 |  |  |  |  |  | Full year | FY22 <br> Full year forecast |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | 1st half | 3Q | 4Q | 2nd half |  | 1Q | 2Q | 1st half | 3Q | 4Q | 2nd half |  |  |
| Fixed displacement type | 2,060 | 1,920 | 3,980 | 1,740 | 1,720 | 3,460 | 7,440 | 880 | 1,490 | 2,370 | 1,660 | 1,690 | 3,350 | 5,720 | 6,300 |
| Variable displacement type | 5,580 | 5,340 | 10,920 | 5,040 | 4,880 | 9,920 | 20,840 | 2,690 | 5,020 | 7,710 | 5,290 | 5,130 | 10,420 | 18,130 | 20,000 |
| Electric Driven type | 640 | 660 | 1,300 | 690 | 760 | 1,450 | 2,750 | 560 | 950 | 1,510 | 1,070 | 1,080 | 2,150 | 3,660 | 6,200 |
| Total | 8,280 | 7,920 | 16,200 | 7,470 | 7,360 | 14,830 | 31,030 | 4,130 | 7,460 | 11,590 | 8,020 | 7,900 | 15,920 | 27,510 | 32,500 |

7. Sales Units: Materials Handing Equipment
(Thousand units)

|  | FY20 ended March 31, 2020 |  |  |  |  |  | Full year | FY21 ended March 31, 2021 |  |  |  |  |  | Full year | FY22 <br> Full year <br> forecast |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | 1st half | 3Q | 4Q | 2nd half |  | 1Q | 2Q | 1st half | 3Q | 4Q | 2nd half |  |  |
| Japan | 12 | 13 | 25 | 7 | 13 | 20 | 45 | 12 | 11 | 23 | 11 | 11 | 22 | 45 | 46 |
| North America | 25 | 24 | 49 | 21 | 22 | 43 | 92 | 18 | 22 | 40 | 22 | 18 | 40 | 80 | 109 |
| Europe | 25 | 19 | 44 | 25 | 24 | 49 | 93 | 18 | 14 | 32 | 21 | 24 | 45 | 77 | 97 |
| Others | 14 | 12 | 26 | 10 | 12 | 22 | 48 | 13 | 10 | 23 | 12 | 13 | 25 | 48 | 54 |
| Total | 76 | 68 | 144 | 63 | 71 | 134 | 278 | 61 | 57 | 118 | 66 | 66 | 132 | 250 | 306 |

## 8. Sales Finance Assets: Materials Handing Equipment

(Billion yen) (End of each quarter)

|  | FY20 ended March 31, 2020 |  |  |  | FY21 ended March 31, 2021 |  |  |  | FY22 |
| :--- | ---: | ---: | ---: | :---: | ---: | ---: | ---: | ---: | ---: |
|  | End of <br> 1Q | End of <br> 2Q | End of <br> 3Q | End of <br> 4Q | End of <br> 1Q | End of <br> 2Q | End of <br> 3Q | End of <br> 4Q | Year-end <br> forecast |
| North America | 463.6 | 474.9 | 489.6 | 493.2 | 484.6 | 477.8 | 472.7 | 506.8 | 530.0 |
| Europe | 220.2 | 214.0 | 229.2 | 224.2 | 225.7 | 230.5 | 237.7 | 247.9 | 250.0 |
| Others | 36.6 | 36.6 | 39.3 | 35.3 | 38.9 | 39.1 | 41.3 | 44.0 | 50.0 |
| Total | 720.4 | 725.5 | 758.1 | 752.7 | 749.2 | 747.4 | 751.7 | 798.7 | 830.0 |

* All projections are based on the information available to management at the time of producing this material and are not guarantees of future performance.
Uncertainties such as economic conditions and exchange rate fluctuations could cause the actual results of Toyota Industries to differ from any projections discussed in this material.


[^0]:    ＊2：The figures prior to fiscal 2017 are net income under Japanese GAAP

