## [IFRS] FINANCIAL SUMMARY for FY2021 (April 1, 2020 - March 31, 2021)

1 Conso	lidated	financial	l resulta

(Billion yen)

		FY2020		FY2021		Change		FY2022 forecast		Change
		April 2019 -	March 2020	April 2020 -	March 2021	Amount	%	April 2021	- March 2022	%
Net sales		Profit ratio	2,171.3	Profit ratio	2,118.3	(53.0)	(2.4)	Profit ratio	2,300.0	8.6
Operating profit		5.9%	128.2	5.6%	118.1	(10.1)	(7.9)	6.5%	150.0	26.9
Profit before income taxes		9.0%	196.2	8.7%	184.0	(12.2)	(6.3)	9.3%	215.0	16.8
Profit attributable to owners of the parer	nt	6.7%	145.8	6.5%	136.7	(9.1)	(6.3)	7.0%	160.0	17.0
Earnings per share			¥469.85		¥440.28	(¥29.57)			¥515.33	
Cash Dividends per share [Year-end]		¥160	[¥80]	¥150	[¥80]	(¥10) [¥-j		¥170	[¥90]	
Payout ratio			34.1%		34.1%	` ,			33.0%	
Investments in tangible assets			106.0		113.3	7.3	6.9		140.0	23.5
Depreciation			90.4		91.0	0.6	0.7		93.0	2.1
		(As of March	31, 2020)	(As of March	31, 2021)					
Total assets			5,279.6		6,503.9	1,224.3	23.2			
Total equity			2,520.5		3,322.5	802.0	31.8			
Equity attributable to owners of the pare per share	ent	:	¥7,854.87	¥	10,422.64	¥2,567.77			-	-
Ratio of equity attributable to owners of the parent to total assets			46.2%		49.8%					
Consolidated subsidiaries		256	companies	256 d	companies	-				
Exchange rate	¥/US\$		109		106	(3)			105	
_	¥/Euro		121		124	3			125	

2. Segment information

Net sales / [Operating profit]

(Billion yen)

11.5

		FY2	2020	FY2	2021	Change		
		April 2019 -	March 2020	April 2020 -	March 2021	Amount	%	Α
		Sales distribution	n ratio	Sales distributi	on ratio			Sa
	Vehicle	4.1%	89.9	4.2%	88.3	(1.6)	(1.7)	
	Engine	6.4%	138.5	6.6%	139.9	1.4	1.0	
	Car air-conditioning compressor	15.1%	328.2	14.2%	301.6	(26.6)	(8.1)	
	Electronics parts and others	2.7%	57.1	2.9%	61.6	4.5	8.0	
۸,	utomobile total	28.3%	613.8	27.9%	591.6	(22.2)	(3.6)	
A	Automobile total		[ 17.2]		[ 4.7]	[ (12.5)]		
M	Materials bandling acrisment		1,436.3	67.6%	1,431.4	(4.9)	(0.3)	
IVI	aterials handling equipment		[ 102.2]		[ 109.9]	[ 7.7]		
Т	Textile machinery		61.7	1.9%	40.8	(20.9)	(33.9)	
16			[ 2.9]		[ (1.1)]	[ (4.0)]		
Others		2.7%	59.3	2.6%	54.3	(5.0)	(8.4)	
U	Others		[ 5.9]		[ 4.4]	[ (1.5)]		
To	Total		2,171.3	100.0%	2,118.3	(53.0)	(2.4)	
10			[ 128.2]		[ 118.1]	[ (10.1)]		

FY2022	Change	
April 2021 -	%	
Sales distribution		
4.0%	93.0	5.2
8.7%	200.0	42.9
15.7%	360.0	19.4
3.7%	85.0	37.8
32.1%	738.0	24.7
63.9%	1,470.0	2.7
1.8%	42.0	2.8
2.2%	50.0	(8.0)
100.0%	2,300.0	8.6

## 3. Unit sales

(Thousand units)
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		FY2020	FY2021	Change	FY2022	Change
Veh	icle	324	323	(1)	330	7
	Diesel	389	362	(27)	408	46
	Gasoline	418	403	(15)	430	27
Eng	ine total	807	765	(42)	838	73
	air-conditioning npressor *	3,103	2,751	(352)	3,250	499
	erials handling iipment	278	250	(28)	306	56
Air-j	et loom	6.8	4.7	(2.1)	5.0	0.3

## \* The unit for unit sales of car air-conditioning compressor is ten thousand.

## 4. Changes in profit before income taxes (Billion ven) Cost reduction

	Decrease in raw material costs				
	Decrease in expenses and others				
	14.3				
	Decrease in net sales	(19.8)			
	Increase in labor costs				
	Increase in depreciation				
	Financial income, financial expenses and others				
	(26.5)				
	(12.2)				

<sup>(</sup>Note) From these financial results, "the Electronics Parts, Foundry and Others Business" has been renamed as "the Electronics Parts and Others Business", while foundry products and others included in "the Electronics Parts, Foundry and Others Business" have been reclassified into "the Engine Business" and "the Car Air-Conditioning Compressor Business". Figures for FY2020 have also been reclassified.