(Billion yen)

[IFRS] FINANCIAL SUMMARY for FY2021 Third Quarter (April 1, 2020 - December 31, 2020)

1. Consolidated financial results

	FY2020 3rd Quarter		FY2021 3rd Quarter Change		FY2021 Forecast (April 2020-March 2021)						
					Je	Current plan		Change from previous year	Previous plan		
	April 2019 - D	ecember 2019	April 2020 - I	December 2020	Amount	%			%	(October 29, 2020)	
Net sales	Profit ratio	1,624.4	Profit ratio	1,523.6	(100.8)	(6.2)	Profit ratio	2,100.0	(3.3)	2	2,000.0
Operating profit	6.2%	101.0	5.2%	79.1	(21.9)	(21.7)	5.2%	110.0	(14.2)		85.0
Profit before income taxes	10.5%	170.2	9.5%	144.8	(25.4)	(14.9)	8.3%	175.0	(10.8)		140.0
Profit attributable to owners of the parent	8.0%	129.3	7.2%	109.8	(19.5)	(15.1)	6.4%	135.0	(7.5)		105.0
Earnings per share		¥416.53		¥353.81	(¥62.72)			¥434.81		¥	338.18
Cash Dividends per share	(2nd quart	er) ¥80	(2nd quai	rter) ¥70	(¥10)		(Annua) ¥150		(Annual)	¥140
Investments in tangible assets		75.8		86.5	10.7	14.2		120.0	13.1		120.0
Depreciation		67.7		68.5	0.8	1.2		93.0	2.8		93.0
	(As of March	31, 2020)	(As of Decen	nber 31, 2020)							
Total assets		5,279.6		6,004.5	724.9	13.7					
Total equity		2,520.5		3,038.0	517.5	20.5	_		_	_	
Ratio of equity attributable to owners of the parent to total assets		46.2%		49.2%							
Consolidated subsidiaries	25	6 companies	25	56 companies	_						
Exchange rate ¥/US\$ ¥/Euro		109 121		106 122	(3)			106 122			106 121
ŧ/Eulo		121		122	1		<u> </u>	122			121

2. Segment information	Net sales / [Operating profit]								
	FY2020	3rd Quarter	FY2021	3rd Quarter	Chang	ne.	FY2		
		December 2019	_	- December 2020		%	Curr		
	Sales distribu	tion ratio	Sales distrib	oution ratio		,.	Sales distrib		
Vehicle	4.2%	67.4	4.3%	65.7	(1.7)	(2.6)	4.4%		
Engine	5.6%	90.7	5.6%	85.7	(5.0)	(5.5)	5.8%		
Car air-conditioning compressor	15.3%	248.7	13.9%	212.2	(36.5)	(14.7)	14.5%		
Electronics parts, foundry and others	3.4%	55.4	3.7%	55.6	0.2	0.4	3.4%		
Automobile total	28.5%	462.3	27.5%	419.3	(43.0)	(9.3)	28.1%		
		[16.4]		[(3.4)]	[(19.8)]				
Materials handling equipment	65.8%	1,068.7	67.9%	1,034.8	(33.9)	(3.2)	67.6%		
Materials nanoling equipment		[77.2]		[79.9]	[2.7]				
Textile machinery	3.0%	48.5	1.9%	28.9	(19.6)	(40.3)	1.9%		
Textile machinery		[2.6]		[(0.8)]	[(3.4)]				
Others	2.7%	44.8	2.7%	40.4	(4.4)	(9.8)	2.4%		
Others		[4.7]		[3.4]	[(1.3)]				
Total	100.0%	1,624.4	100.0%	1,523.6	(100.8)	(6.2)	100.0%		
i otai		[101.0]		[79.1]	[(21.9)]				

			(Billion yer				
FY20	FY2021 Forecast (April 2020-March 2021)						
Curre	nt plan	Change from previous year %	Previous plan (October 29, 2020)				
Sales distributi	on ratio						
4.4%	93.0	3.4	90.0				
5.8%	122.0	(0.4)	117.0				
14.5%	305.0	(7.1)	293.0				
3.4%	70.0	(4.5)	70.0				
28.1%	590.0	(3.9)	570.0				
67.6%	1,420.0	(1.1)	1,340.0				
1.9%	40.0	(35.2)	40.0				
2.4%	50.0	(15.7)	50.0				
100.0%	2,100.0	(3.3)	2,000.0				

3. Ur	nit sales						(Thousand units)	
		FY2020 3rd Quarter	FY2021 3rd Quarter		FY2021 Forecast (April 2020 - March 2021)			
	$\overline{\ }$	(April 2019 - December 2019)	(April 2020 - December 2020)	Change	Current Plan	Change from previous year	Previous plan (October 29, 2020)	
Veh	icle	242	239	(3)	330	6	321	
	Diesel	293	248	(45)	366	(23)	356	
	Gasoline	313	307	(6)	413	(5)	422	
Eng	ine total	606	555	(51)	779	(28)	778	
	air-conditioning	2,367	1,961	(406)	2,760	(343)	2,660	
Materials handling equipment		207	184	(23)	255	(23)	243	
Air-jet loom		5.7	3.2	(2.5)	4.7	(2.1)	4.4	

* (Note) The unit for unit sales of car air-conditioning compressor is ten thousand.

English translation from the original Japanese-language document

4. Changes in profit before income taxes	(Billion yen)
Cost reduction	7.2
Decrease in raw material costs	2.0
Decrease in expenses and others	7.6
Increases total	16.8
Decrease in net sales	(36.8)
Impact of exchange rate fluctuations	(1.1)
Increase in depreciation	(0.8)
Financial income, financial expenses and others	(3.5)
Decreases total	(42.2)
Total changes in profit before income taxes	(25.4)