

# **Supplementary Material for FY2020 Second Quarter** Consolidated Financial Results (April 1, 2019 - September 30, 2019)

#### 1. Consolidated Financial Results

|                                |              |              |       |       |          |            |            |          | IFRS         |       |       |           |           |           |          |                    |
|--------------------------------|--------------|--------------|-------|-------|----------|------------|------------|----------|--------------|-------|-------|-----------|-----------|-----------|----------|--------------------|
|                                |              | FY18         |       |       | FY19 er  | ided Marci | า 31, 2019 |          |              |       |       | FY20 endi | ing Marcl | h 31, 202 | 0        |                    |
|                                |              | Full<br>year | 1Q    | 2Q    | 1st half | 3Q         | 4Q         | 2nd half | Full<br>year | 10    | 2Q    | 1st half  | 3Q        | 4Q        | 2nd half | Full year forecast |
| Net sales                      | Billion yen  | 2,003.9      | 522.1 | 534.9 | 1,057.0  | 572.8      | 585.1      | 1,157.9  | 2,214.9      | 551.2 | 551.7 | 1,102.9   | -         | -         | -        | 2,220.0            |
| Operating                      | Profit ratio | 7.4%         | 6.5%  | 5.1%  | 5.8%     | 6.4%       | 6.3%       | 6.3%     | 6.1%         | 5.7%  | 7.2%  | 6.5%      | -         | -         | -        | 6.1%               |
| profit                         | Billion yen  | 147.4        | 33.9  | 27.4  | 61.3     | 36.6       | 36.7       | 73.3     | 134.6        | 31.6  | 39.9  | 71.5      | -         | -         | -        | 135.0              |
| Profit before                  | Profit ratio | 10.5%        | 13.6% | 5.1%  | 9.3%     | 11.8%      | 6.2%       | 9.0%     | 9.1%         | 12.5% | 7.1%  | 9.8%      | -         | -         | -        | 9.0%               |
| income taxes                   | Billion yen  | 209.8        | 71.1  | 27.2  | 98.3     | 67.7       | 36.2       | 103.9    | 202.2        | 68.6  | 39.4  | 108.0     | -         | -         | -        | 200.0              |
| Profit attributable            | Profit ratio | 8.4%         | 10.2% | 3.9%  | 7.0%     | 9.1%       | 4.5%       | 6.8%     | 6.9%         | 9.7%  | 5.2%  | 7.5%      | -         | -         | -        | 6.8%               |
| to owners of<br>the parent     | Billion yen  | 168.1        | 53.4  | 21.0  | 74.4     | 51.9       | 26.4       | 78.3     | 152.7        | 53.7  | 28.5  | 82.2      | -         | -         | -        | 151.0              |
| Earnings<br>per share          | Yen          | 542          | 172   | 68    | 240      | 167        | 85         | 252      | 492          | 173   | 92    | 265       | -         | -         | -        | 486                |
| Investments in tangible assets | Billion yen  | 115.4        | 26.3  | 32.0  | 58.3     | 28.6       | 26.8       | 55.4     | 113.7        | 23.6  | 25.8  | 49.4      | -         | -         | -        | 105.0              |
| Depreciation                   | Billion yen  | 77.7         | 20.1  | 20.8  | 40.9     | 21.8       | 22.9       | 44.7     | 85.6         | 22.2  | 22.6  | 44.8      | -         | -         | _        | 90.0               |

Note: One-time effect of change in retirement benefit plan amounting 14.3 billion yen is included in the result of the first quarter of FY2018.

[Exchange rate]

| LEXCHAIGC Tate |     |     |     |     |     |     |     |     |     |     |     |   |   |     |     |
|----------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|---|---|-----|-----|
| Yen / US\$     | 111 | 109 | 111 | 110 | 113 | 111 | 112 | 111 | 110 | 108 | 109 | - | - | 105 | 107 |
| Yen / EURO     | 130 | 130 | 130 | 130 | 129 | 123 | 126 | 128 | 123 | 119 | 121 | - | - | 115 | 118 |

### [Changes in operating profit]

Year-on-year Comparison

| Įr | Y 19 ZQ IFRS and FYZU ZQ IFR    | 5]      |     | וטו                              | morr yerr |
|----|---------------------------------|---------|-----|----------------------------------|-----------|
|    | Sales efforts                   | 15.2    |     | Increase in depreciation         | (3.9)     |
|    | Cost reduction                  | 4.5     |     | Negative impact of exchange rate | (3.6)     |
|    | Decrease in expenses and others | 0.4     |     | fluctuations                     |           |
|    |                                 |         |     | Increase in labor costs          | (2.4)     |
|    | Increases total                 | 20.1    |     | Decreases total                  | (9.9)     |
| Г  | Total Changes in op             | erating | pro | ofit 10.2                        |           |

Year-on-year Comparison

| [FY19 full year IFRS and | FY20 full year II | FRS | S forecast] [Billio              | on yen] |
|--------------------------|-------------------|-----|----------------------------------|---------|
| Sales efforts            | 15.0              |     | Negative impact of exchange rate | (13.0)  |
| Cost reduction           | 14.0              |     | fluctuations                     |         |
|                          |                   |     | Increase in labor costs          | (7.0)   |
|                          |                   |     | Increase in depreciation         | (4.4)   |
|                          |                   |     | Increase in raw material costs   | (2.6)   |
|                          |                   |     | Increase in expenses and others  | (1.6)   |
| Increases total          | 29.0              |     | Decreases total                  | (28.6)  |
| Total Change             | s in operating    | pro | fit 0.4                          |         |

#### 2

| . Historical Financi                                      | ial Data     |              |              |              | Japa         | nese GAAP    | •            |              | IFRS         |              |                 |
|---|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|-----------------|
|   | FY10         | FY11         | FY12         | FY13         | FY14         | FY15         | FY16         | FY17         | FY18         | FY19         | FY20 [forecast] |
| Net sales [Billion yen]                                   | 1,377.7      | 1,479.8      | 1,543.3      | 1,615.2      | 2,007.8      | 2,166.6      | 2,243.2      | 1,675.1      | 2,003.9      | 2,214.9      | 2,220.0         |
| Operating profit [Billion yen]                            | 22.0         | 68.7         | 70.0         | 77.0         | 107.6        | 117.5        | 134.7        | 127.3        | 147.4        | 134.6        | 135.0           |
| Profit before income taxes*1 [Billion yen]                | 31.7         | 73.9         | 80.8         | 86.8         | 138.1        | 170.8        | 185.3        | 181.9        | 209.8        | 202.2        | 200.0           |
| Profit attributable to owners of the parent [Billion yen] | (26.2)       | 47.2         | 58.5         | 53.1         | 91.7         | 115.2        | 183.0        | 131.3        | 168.1        | 152.7        | 151.0           |
| Earnings per share [Yen]                                  | (84)         | 152          | 188          | 170          | 293          | 367          | 583          | 421          | 542          | 492          | 486             |
| Cash dividends per share [Yen]                            | 30           | 50           | 50           | 55           | 85           | 110          | 120          | 125          | 150          | 155          | 160             |
| [Year-end dividends, yen]                                 | [20]         | [25]         | [25]         | [30]         | [50]         | [60]         | [60]         | [65]         | [80]         | [80]         | [80]            |
| Consolidated payout ratio                                 | -            | 33.0%        | 26.6%        | 32.3%        | 29.0%        | 30.0%        | 20.6%        | 29.7%        | 27.7%        | 31.5%        | 32.9%           |
| Total share issued [Shares]                               | 325,840,640  | 325,840,640  | 325,840,640  | 325,840,640  | 325,840,640  | 325,840,640  | 325,840,640  | 325,840,640  | 325,840,640  | 325,840,640  | -               |
| [Treasury stock, shares]                                  | [14,269,943] | [14,275,721] | [14,153,619] | [13,632,854] | [12,109,864] | [11,684,749] | [11,613,812] | [15,351,442] | [15,353,378] | [15,355,468] | -               |
| Yen / US\$  | 93           | 86           | 79           | 83           | 100          | 110          | 120          | 108          | 111          | 111          | 107             |
| Yen / EURO  | 131          | 113          | 109          | 107          | 134          | 139          | 133          | 119          | 130          | 128          | 118             |

<sup>\*1:</sup> The figures prior to fiscal 2017 are ordinary income under Japanese GAAP
\*2: The figures prior to fiscal 2017 are net income under Japanese GAAP

|                                 |  |              |       |       |          |           |          |          | IFRS         |       |       |          |           |            |          |                    |
|---------------------------------|--|--------------|-------|-------|----------|-----------|----------|----------|--------------|-------|-------|----------|-----------|------------|----------|--------------------|
|                                 |  | FY18         |       |       | FY19 end | led March | 31, 2019 |          |              |       |       | FY20 end | ling Marc | h 31, 2020 | 0        | 1                  |
|                                 |  | Full<br>year | 1Q    | 2Q    | 1st half | 3Q        | 4Q       | 2nd half | Full<br>year | 1Q    | 2Q    | 1st half | 3Q        | 4Q         | 2nd half | Full year forecast |
|                                 | Vehicle                                  | 72.1         | 17.7  | 17.3  | 35.0     | 24.5      | 22.9     | 47.4     | 82.4         | 22.9  | 23.4  | 46.3     | -         | -          | -        | 85.0               |
|                                 | Engine                                   | 98.7         | 26.1  | 23.2  | 49.3     | 26.9      | 32.2     | 59.1     | 108.4        | 31.1  | 30.6  | 61.7     | -         | -          | -        | 123.0              |
| e                               | Car Air-Conditioning<br>Compressor       | 351.4        | 88.9  | 84.8  | 173.7    | 85.1      | 87.4     | 172.5    | 346.2        | 86.5  | 82.8  | 169.3    | -         | -          | -        | 338.0              |
| Automobile                      | Electronics parts,<br>Foundry and others | 72.7         | 17.2  | 18.2  | 35.4     | 18.3      | 19.9     | 38.2     | 73.6         | 19.1  | 18.7  | 37.8     | -         | -          | -        | 73.0               |
| AL                              | Net sales                                | 595.0        | 150.0 | 143.5 | 293.5    | 154.9     | 162.3    | 317.2    | 610.7        | 159.7 | 155.5 | 315.2    | -         | -          | -        | 619.0              |
|                                 | Profit ratio                             | 5.0%         | 3.7%  | -1.3% | 1.3%     | -1.0%     | 2.9%     | 1.0%     | 1.1%         | 4.0%  | 4.2%  | 4.1%     | -         | -          | -        | -                  |
|                                 | Operating profit                         | 29.6         | 5.5   | (1.8) | 3.7      | (1.6)     | 4.7      | 3.1      | 6.8          | 6.3   | 6.5   | 12.8     | -         | -          | -        | -                  |
| ndling                          | Net sales                                | 1,283.0      | 341.7 | 356.0 | 697.7    | 380.4     | 388.5    | 768.9    | 1,466.6      | 361.6 | 365.6 | 727.2    | -         | -          | -        | 1,477.0            |
| Materials Handling<br>Equipment | Profit ratio                             | 8.2%         | 7.6%  | 7.3%  | 7.5%     | 8.7%      | 7.6%     | 8.1%     | 7.8%         | 6.4%  | 8.5%  | 7.5%     | -         | -          | -        | -                  |
| Mate                            | Operating profit                         | 104.9        | 26.0  | 26.0  | 52.0     | 33.2      | 29.4     | 62.6     | 114.6        | 23.1  | 31.1  | 54.2     | -         | -          | -        | -                  |
| inery                           | Net sales                                | 65.5         | 15.4  | 20.6  | 36.0     | 21.6      | 18.7     | 40.3     | 76.3         | 15.0  | 15.2  | 30.2     | -         | -          | -        | 64.0               |
| Textile Machinery               | Profit ratio                             | 9.4%         | 5.9%  | 7.2%  | 8.4%     | 14.5%     | 6.2%     | 10.7%    | 9.6%         | 4.6%  | 2.4%  | 3.5%     | -         | -          | -        | -                  |
| Text                            | Operating profit                         | 6.1          | 0.9   | 2.1   | 3.0      | 3.1       | 1.2      | 4.3      | 7.3          | 0.6   | 0.4   | 1.0      | -         | -          | -        | -                  |
|                                 | Net sales                                | 60.3         | 14.8  | 14.8  | 29.6     | 16.0      | 15.6     | 31.6     | 61.2         | 14.7  | 15.5  | 30.2     | -         | -          | -        | 60.0               |
| Others                          | Profit ratio                             | 11.0%        | 9.9%  | 11.2% | 8.8%     | 10.7%     | 10.1%    | 10.4%    | 9.7%         | 11.0% | 12.3% | 11.7%    | -         | -          | -        | -                  |
|                                 | Operating profit                         | 6.6          | 1.4   | 1.2   | 2.6      | 1.7       | 1.6      | 3.3      | 5.9          | 1.6   | 1.9   | 3.5      | -         | -          | -        | -                  |
| Eliminations                    | Net sales                                | -            | -     | -     | -        | -         | -        | -        | -            | -     | -     | -        | -         | -          | -        | -                  |
| Elimir                          | Operating profit                         | (0.0)        | 0.0   | (0.0) | 0.0      | (0.0)     | (0.0)    | (0.0)    | (0.0)        | (0.1) | (0.1) | (0.2)    | -         | -          | -        | -                  |
|                                 | Net sales                                | 2,003.9      | 522.1 | 534.9 | 1,057.0  | 572.8     | 585.1    | 1,157.9  | 2,214.9      | 551.2 | 551.7 | 1,102.9  | -         | -          | -        | 2,220.0            |
| Total                           | Profit ratio                             | 7.4%         | 6.5%  | 5.1%  | 5.8%     | 6.4%      | 6.3%     | 6.3%     | 6.1%         | 5.7%  | 7.2%  | 6.5%     | -         | -          | -        | 6.1%               |
|                                 | Operating profit                         | 147.4        | 33.9  | 27.4  | 61.3     | 36.6      | 36.7     | 73.3     | 134.6        | 31.6  | 39.9  | 71.5     | -         | -          | -        | 135.0              |

Note: Net sales figures indicate outside customer sales and do not include intersegment transactions.

## 4. Sales Units: Vehicle

(Thousand units)

| . Sales (  | Jilits. VC  | HICIC        |    |    |          |           |          |          |              |    |    |          |           |            | (THOUS   | and units)         |
|------------|-------------|--------------|----|----|----------|-----------|----------|----------|--------------|----|----|----------|-----------|------------|----------|--------------------|
|            |             | FY18         |    |    | FY19 end | ded March | 31, 2019 |          |              |    |    | FY20 end | ling Marc | h 31, 2020 | 0        | _                  |
|            | Destination | Full<br>year | 10 | 20 | 1st half | 3Q        | 4Q       | 2nd half | Full<br>year | 1Q | 20 | 1st half | 3Q        | 4Q         | 2nd half | Full year forecast |
| RAV4       | Japan       | -            | 1  | -  |          | -         | -        | -        | -            | 13 | 11 | 24       | -         | -          | -        | 42                 |
|            | Overseas    | 205          | 51 | 46 | 97       | 56        | 82       | 138      | 235          | 70 | 71 | 141      | -         | -          | -        | 268                |
|            | Subtotal    | 205          | 51 | 46 | 97       | 56        | 82       | 138      | 235          | 83 | 82 | 165      | -         | -          | -        | 310                |
| Vitz/Yaris | Japan       | 81           | 22 | 22 | 44       | 0         | -        | 0        | 44           | -  | -  | -        | -         | -          | -        | _                  |
|            | Overseas    | 12           | 3  | 3  | 6        | 0         | -        | 0        | 6            | -  | -  | -        | -         | -          | -        | _                  |
|            | Subtotal    | 93           | 25 | 25 | 50       | 0         | -        | 0        | 50           | -  | -  | -        | -         | -          | -        | _                  |
| То         | tal         | 298          | 76 | 71 | 147      | 56        | 82       | 138      | 285          | 83 | 82 | 165      | -         | -          | -        | 310                |

# 5. Sales Units: Engine

(Thousand units)

|                 |                          | FY18  |    |    | FY19 end | ded Marc | h 31, 20 | 19       |              |     | F   | Y20 end  | ing Marc | ch 31, 20 | )20      |                    |
|-----------------|--------------------------|---|----|----|----------|----------|----------|----------|--------------|-----|-----|----------|----------|-----------|----------|--------------------|
|                 |                          | Full<br>year                                    | 10 | 2Q | 1st half | 3Q       | 4Q       | 2nd half | Full<br>year | 1Q  | 2Q  | 1st half | 3Q       | 4Q        | 2nd half | Full year forecast |
|                 | GD-type [2.4/2.8 Liters] | 211   | 56 | 60 | 116      | 67       | 74       | 141      | 257          | 74  | 65  | 139      | -        | -         | -        | 264                |
| gine            | KD-type [2.5/3.0 Liters] | 25  | 7  | 8  | 15       | 6        | 6        | 12       | 27           | 5   | 10  | 15       | -        | -         | -        | 39                 |
| E E             | VD-type [4.5 Liters)]    | 55  | 14 | 12 | 26       | 12       | 15       | 27       | 53           | 13  | 12  | 25       | -        | -         | -        | 52                 |
| Diesel Engine   | Others                   | 39  | 9  | 9  | 18       | 12       | 8        | 20       | 38           | 8   | 11  | 19       | -        | -         | -        | 39                 |
|                 | Subtotal                 | 330   | 86 | 89 | 175      | 97       | 103      | 200      | 375          | 100 | 98  | 198      | •        | •         | -        | 394                |
| ЭС              | A25A-type [2.5 Liters]   | -   | -  | 0  | 0        | 45       | 68       | 113      | 113          | 66  | 65  | 131      | -        | -         | -        | 261                |
| ngir            | M20A-type [2.0 Liters]   | -   | -  | 0  | 0        | 0        | 33       | 33       | 33           | 33  | 33  | 66       | -        | -         | -        | 136                |
| Gasoline Engine | AR-type [2.5 Liters]     | 226   | 52 | 1  | 53       | -        | -        | -        | 53           | -   | -   | -        | -        | -         | -        | -                  |
| asol            | Others                   | 18  | 5  | 4  | 9        | 6        | 4        | 10       | 19           | 5   | 7   | 12       | -        | -         | -        | 22                 |
| 9               | Subtotal                 | 244   | 57 | 5  | 62       | 51       | 105      | 156      | 218          | 104 | 105 | 209      | -        | -         | -        | 419                |
|                 | Total                    | otal 574 143 94 237 148 208 356 593 204 203 407 |    |    |          | 813      |          |          |              |     |     |          |          |           |          |                    |
| CKD             | Parts                    | 31  | 8  | 20 | 28       | 16       | 19       | 35       | 63           | 14  | 21  | 35       | -        | -         | -        | 70                 |

## 6. Sales Units: Car Air-conditioning Compressor

(1) By Destination (Thousand units)

|               | FY18         |       |       | FY19 end | ded Marc | h 31, 20 | 19       |              |       | F     | Y20 end  | ing Marc | ch 31, 20 | )20      | _                  |
|---------------|--------------|-------|-------|----------|----------|----------|----------|--------------|-------|-------|----------|----------|-----------|----------|--------------------|
| Destination   | Full<br>year | 1Q    | 2Q    | 1st half | 3Q       | 4Q       | 2nd half | Full<br>year | 1Q    | 2Q    | 1st half | 3Q       | 4Q        | 2nd half | Full year forecast |
| Japan         | 5,940        | 1,400 | 1,370 | 2,770    | 1,460    | 1,580    | 3,040    | 5,810        | 1,550 | 1,470 | 3,020    | -        | -         | -        | 5,950              |
| North America | 10,590       | 2,810 | 2,570 | 5,380    | 2,560    | 2,620    | 5,180    | 10,560       | 2,710 | 2,480 | 5,190    | -        | -         | -        | 10,290             |
| Europe        | 9,510        | 2,400 | 2,020 | 4,420    | 1,950    | 2,100    | 4,050    | 8,470        | 2,090 | 1,980 | 4,070    | -        | -         | -        | 8,620              |
| Others        | 7,380        | 1,990 | 2,110 | 4,100    | 2,110    | 1,930    | 4,040    | 8,140        | 1,930 | 1,990 | 3,920    | -        | -         | -        | 8,140              |
| Total         | 33,420       | 8,600 | 8,070 | 16,670   | 8,080    | 8,230    | 16,310   | 32,980       | 8,280 | 7,920 | 16,200   | -        | -         | -        | 33,000             |

(2) By Type (Thousand units)

|                          |                            | FY18         |       |       | FY19 end | ded Marc | h 31, 20 | 19       |              |       | F     | Y20 end  | ing Marc | :h 31, 20 | )20      |                    |
|--------------------------|----------------------------|--------------|-------|-------|----------|----------|----------|----------|--------------|-------|-------|----------|----------|-----------|----------|--------------------|
|                          |                            | Full<br>year | 10    | 2Q    | 1st half | 3Q       | 4Q       | 2nd half | Full<br>year | 10    | 2Q    | 1st half | 3Q       | 4Q        | 2nd half | Full year forecast |
| Engine<br>Driven<br>type | Fixed displacement type    | 8,600        | 2,100 | 2,130 | 4,230    | 2,130    | 2,070    | 4,200    | 8,430        | 2,060 | 1,920 | 3,980    | -        | -         | -        | 7,900              |
| Pris z                   | Variable displacement type | 22,880       | 6,010 | 5,420 | 11,430   | 5,400    | 5,510    | 10,910   | 22,340       | 5,580 | 5,340 | 10,920   | -        | -         | -        | 22,000             |
| Electi                   | ric Driven type            | 1,940        | 490   | 520   | 1,010    | 550      | 650      | 1,200    | 2,210        | 640   | 660   | 1,300    |          | -         | -        | 3,100              |
|                          | Total                      | 33,420       | 8,600 | 8,070 | 16,670   | 8,080    | 8,230    | 16,310   | 32,980       | 8,280 | 7,920 | 16,200   | -        | -         | -        | 33,000             |

# 7. Sales Units: Materials Handing Equipment

(Thousand units)

|               | FY18         |    | l  | FY19 end | ded Marc | h 31, 20 | 19       |              |    | F  | Y20 end  | ing Marc | ch 31, 20 | )20      |                    |
|---------------|--------------|----|----|----------|----------|----------|----------|--------------|----|----|----------|----------|-----------|----------|--------------------|
| Destination   | Full<br>year | 10 | 2Q | 1st half | 3Q       | 4Q       | 2nd half | Full<br>year | 10 | 2Q | 1st half | 3Q       | 4Q        | 2nd half | Full year forecast |
| Japan         | 43           | 11 | 12 | 23       | 13       | 11       | 24       | 47           | 12 | 13 | 25       | -        | -         | -        | 50                 |
| North America | 89           | 25 | 24 | 49       | 24       | 25       | 49       | 98           | 25 | 24 | 49       | -        | -         | -        | 97                 |
| Europe        | 93           | 24 | 20 | 44       | 25       | 26       | 51       | 95           | 25 | 19 | 44       | -        | -         | -        | 98                 |
| Others        | 52           | 15 | 13 | 28       | 16       | 16       | 32       | 60           | 14 | 12 | 26       | -        | •         | -        | 53                 |
| Total         | 277          | 75 | 69 | 144      | 78       | 78       | 156      | 300          | 76 | 68 | 144      | -        | -         | -        | 298                |

Note: Sales units figures include Tailift.

## 8. Sales Finance Assets: Materials Handing Equipment

(Billion yen) (End of each quarter)

|               | FY18     | FY1    | 9 ended N | arch 31, 2 | 019    | FY20   | ending N | March 31, | 2020          |
|---------------|----------|--------|-----------|------------|--------|--------|----------|-----------|---------------|
|               | Voor and | End of | End of    | End of     | End of | End of | End of   | End of    | End of        |
|               | Year-end | 1Q     | 2Q        | 3Q         | 4Q     | 1Q     | 2Q       | 3Q        | 4Q (forecast) |
| North America | 398.5    | 424.5  | 448.4     | 449.4      | 466.6  | 463.6  | 474.9    | -         | 480.0         |
| Europe        | 206.7    | 207.4  | 215.4     | 213.0      | 221.0  | 220.2  | 214.0    | -         | 220.0         |
| Others        | 30.7     | 29.9   | 32.4      | 33.3       | 34.4   | 36.6   | 36.6     | -         | 40.0          |
| Total         | 635.9    | 661.8  | 696.2     | 695.7      | 722.0  | 720.4  | 725.5    | -         | 740.0         |

All projections are based on the information available to management at the time of producing this material and are not guarantees of future performance.

Uncertainties such as economic conditions and exchange rate fluctuations could cause the actual results of Toyota Industries to differ from any projections discussed in this material.