## Supplementary Material for Financial Results for the 12 months ended March 31， 2016

## 1．Consolidated Financial Results

|  |  | FY15 ended March 31， 2015 |  |  |  |  |  | $\begin{aligned} & \text { Full } \\ & \text { year } \end{aligned}$ | FY16 ended March 31， 2016 |  |  |  |  |  | Full year | FY17 <br> Full <br> year <br> forecast |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 1st half |  |  | 2nd half |  |  |  |  |  |  |  |  |  |
|  |  | 1Q | 2Q |  | 3Q | 4Q |  |  | 1Q | 2Q | 1st half | 3Q | 4Q | 2nd half |  |  |
| Net sales | Billion yen | 521.1 | 524.9 | 1，046．0 | 537.2 | 583.4 | 1120.6 | 2，166．6 | 541.0 | 559.2 | 1，100．2 | 594.3 | 534.4 | 1128.7 | 2，228．9 | 2，200．0 |
| Operating profit | （Profit ratio） Billion yen | $\begin{array}{r} (4.9 \%) \\ 25.6 \end{array}$ | $\begin{array}{r} (5.9 \%) \\ 31.1 \end{array}$ | $\begin{array}{r} (5.4 \%) \\ 56.7 \end{array}$ | $\begin{array}{r} (6.1 \%) \\ 32.9 \end{array}$ | $\begin{array}{r} (4.8 \%) \\ 27.9 \end{array}$ | $\begin{array}{r} (5.4 \%) \\ 60.8 \end{array}$ | (5.4\%) <br> 117.5 | $\begin{array}{r} (5.4 \%) \\ 29.2 \end{array}$ | $\begin{array}{r} (6.7 \%) \\ 37.7 \end{array}$ | $\begin{array}{r} (6.1 \%) \\ 66.9 \end{array}$ | $\begin{array}{r} (5.5 \%) \\ 32.6 \end{array}$ | $\begin{array}{r} (5.3 \%) \\ 28.4 \end{array}$ | $\begin{array}{r} (5.4 \%) \\ 61 \end{array}$ | $\begin{array}{r} \hline(5.7 \%) \\ 127.9 \\ \hline \end{array}$ | $(5.5 \%)$ <br> 120.0 |
| Ordinary profit | （Profit ratio） <br> Billion yen | (10.5\%) <br> 54.5 | $\begin{array}{r} (6.2 \%) \\ 32.5 \\ \hline \end{array}$ | $\begin{array}{r} (8.3 \%) \\ 87.0 \\ \hline \end{array}$ | $(10.6 \%)$ <br> 57.1 | $(4.6 \%)$ <br> 26.7 | $\begin{array}{r} (7.5 \%) \\ 83.8 \\ \hline \end{array}$ | （7．9\％） <br> 170.8 | （11．8\％） <br> 63.8 | ( 6.4\%) <br> 35.8 | $\begin{array}{r} (9.1 \%) \\ 99.6 \end{array}$ | (10.5\%) <br> 62.6 | $\begin{array}{r} (4.3 \%) \\ 23.1 \\ \hline \end{array}$ | $(7.6 \%)$ $85.7$ | （8．3\％） <br> 185.3 | (8.0\%) <br> 177.0 |
| Profit attributable to owners of the parent | （Profit ratio） <br> Billion yen | $\begin{array}{r} (7.7 \%) \\ 40.1 \end{array}$ | $\begin{array}{r} (4.0 \%) \\ 20.8 \end{array}$ | $\begin{array}{r} (5.8 \%) \\ 60.9 \\ \hline \end{array}$ | $\begin{array}{r} (7.6 \%) \\ 40.7 \end{array}$ | $\begin{array}{r} (2.3 \%) \\ 13.6 \end{array}$ | $\begin{array}{r} (4.8 \%) \\ 54.3 \\ \hline \end{array}$ | $\begin{array}{r} (5.3 \%) \\ 115.2 \end{array}$ | $\begin{array}{r} (8.6 \%) \\ 46.4 \end{array}$ | $\begin{array}{r} (3.8 \%) \\ 21.5 \end{array}$ | $\begin{array}{r} (6.2 \%) \\ 67.9 \\ \hline \end{array}$ | $\begin{array}{r} (17.6 \%) \\ 104.9 \end{array}$ | $\begin{array}{r} (1.9 \%) \\ 10.2 \end{array}$ | $\begin{array}{r} (10.2 \%) \\ 115.1 \end{array}$ | $\begin{array}{r} (8.2 \%) \\ 183.0 \\ \hline \end{array}$ | $\begin{array}{r} (5.5 \%) \\ 120.0 \end{array}$ |
| Earnings per share | Yen | 128 | 66 | 194 | 130 | 43 | 173 | 367 | 148 | 68 | 216 | 334 | 33 | 367 | 583 | 382 |
| Investments in tangible assets | Billion yen | 23.6 | 31.9 | 55.5 | 31.6 | 39.2 | 70.8 | 126.3 | 20.1 | 18.5 | 38.6 | 16.9 | 19.9 | 36.8 | 75.4 | 100.0 |
| Depreciation | Billion yen | 15.7 | 16.6 | 32.3 | 17.9 | 20.5 | 38.4 | 70.7 | 18.3 | 19.5 | 37.8 | 19.9 | 19.6 | 39.5 | 77.3 | 79.0 |

Note：Toyota Industries posted an extraordinary profit of 89.8 billion yen arising from gain on sales of shares of subsidiaries durng FY 2016.
【Exchange rate】

| Yen／US\＄ | 102 | 104 | 103 | 115 | 119 | 117 | 110 | 121 | 123 | 122 | 121 | 115 | 118 | 120 | 105 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Yen／EURO | 140 | 138 | 139 | 143 | 134 | 139 | 139 | 134 | 136 | 135 | 133 | 127 | 130 | 133 | 120 |

【Changes in ordinary profit】
Year－on－year Comparison
（FY15 full year and FY16 full year）


Year－on－year Comparison
（FY16 full year and FY17 full year forecast） （Billion yen）

| Cost reduction <br> Positive impact of changes in sales volume and others | $\begin{aligned} & \hline 14.0 \\ & 12.0 \end{aligned}$ | Negative impact of exchange rate fluctuations <br> Increase in labor cost Increase in depreciation Increase in expenses and others Changes in the net amount of non－operating profit and non－operating expenses | $\begin{array}{r} \hline \boldsymbol{\Delta} 14.6 \\ \mathbf{\Delta} 11.0 \\ \mathbf{\Delta} 1.7 \\ \mathbf{\Delta} 6.6 \\ \boldsymbol{\Delta} 0.4 \end{array}$ |
| :---: | :---: | :---: | :---: |
| Increases total | 26.0 | Decreases total | $\triangle 34.3$ |

## 2．Historical Financial Data

|  | FY08 | FY09 | FY10 | FY11 | FY12 | FY13 | FY14 | FY15 | FY16 | FY17（forecast） |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales（Billion yen） | 2，000．5 | 1，584．2 | 1，377．7 | 1，479．8 | 1，543．3 | 1，615．2 | 2，007．8 | 2，166．6 | 2，228．9 | 2，200．0 |
| Operating profit（Billion yen） | 96.8 | $\triangle 6.6$ | 22.0 | 68.7 | 70.0 | 77.0 | 107.6 | 117.5 | 127.9 | 120.0 |
| Ordinary profit（Billion yen） | 126.4 | 14.3 | 31.7 | 73.9 | 80.8 | 86.8 | 138.1 | 170.8 | 185.3 | 177.0 |
| Profit attributable to owners of the parent（Billion yen） | 80.4 | 4 32.7 | $\pm 26.2$ | 47.2 | 58.5 | 53.1 | 91.7 | 115.2 | 183.0 | 120.0 |
| Earnings per share（Yen） | 258 | © 105 | 4 84 | 152 | 188 | 170 | 293 | 367 | 583 | 382 |
| Cash dividends per share（Yen） | 60 | 40 | 30 | 50 | 50 | 55 | 85 | 110 | 120 | 120 |
| （Interim dividend，yen） | （28） | （30） | （10） | （25） | （25） | （25） | （35） | （50） | （60） | （60） |
| Consolidated payout ratio | 23．3\％ |  |  | 33．0\％ | 26．6\％ | 32．3\％ | 29．0\％ | 30．0\％ | 20．6\％ | 31．4\％ |
| Total share issued（Shares） | 325，840，640 | 325，840，640 | 325，840，640 | 325，840，640 | 325，840，640 | 325，840，640 | 325，840，640 | 325，840，640 | 325，840，640 |  |
| （Treasury stock，shares） | （14，251，070） | $(14,263,027)$ | $(14,269,943)$ | （14，275，721） | （14，153，619） | $(13,632,854)$ | $(12,109,864)$ | （11，684，749） | $(11,613,812)$ |  |
| Yen／US\＄ | 114 | 101 | 93 | 86 | 79 | 83 | 100 | 110 | 120 | 105 |
| Yen／EURO | 162 | 143 | 131 | 113 | 109 | 107 | 134 | 139 | 133 | 120 |

## 3. Business Segment Information

(Billion yen)


Note: Net sales figures indicate outside customer sales and do not include intersegment transactions.
Note: FY2017 forecast of Logistics segment is included in Materials handling equipment and Others segments due to decrease in importance with the sales of shares of subsidiaries.

## 4. Sales Units: Vehicle

|  | Destination | FY15 ended March 31, 2015 |  |  |  |  |  | Full year | FY16 ended March 31, 2016 |  |  |  |  |  | Full year | $\begin{array}{\|c\|} \hline \text { FY17 } \\ \hline \text { Full } \\ \text { year } \\ \text { forecast } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1Q | 2Q | 1st half | 3Q | 4Q | 2nd half |  | 1Q | 2Q | 1st half | 3Q | 4Q | 2nd half |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| RAV4 | Japan | 1 | 0 | 1 | 0 | 1 | 1 | 2 | 0 | 1 | 1 | 0 | 0 | 0 | 1 | 0 |
|  | Overseas | 50 | 51 | 101 | 50 | 52 | 102 | 203 | 50 | 49 | 99 | 52 | 49 | 101 | 200 | 207 |
|  | Subtotal | 51 | 51 | 102 | 50 | 53 | 103 | 205 | 50 | 50 | 100 | 52 | 49 | 101 | 201 | 207 |
| Vitz/Yaris | Japan | 28 | 23 | 51 | 14 | 20 | 34 | 85 | 18 | 20 | 38 | 19 | 18 | 37 | 75 | 82 |
|  | Overseas | 6 | 6 | 12 | 3 | 3 | 6 | 18 | 4 | 5 | 9 | 4 | 4 | 8 | 17 | 11 |
|  | Subtotal | 34 | 29 | 63 | 17 | 23 | 40 | 103 | 22 | 25 | 47 | 23 | 22 | 45 | 92 | 93 |
| Total |  | 85 | 80 | 165 | 67 | 76 | 143 | 308 | 72 | 75 | 147 | 75 | 71 | 146 | 293 | 300 |

## 5. Sales Units: Engine



## 6. Sales Units: Car Air-conditioning Compressor

(1) By Destination
(Thousand units)

|  | FY15 ended March 31, 2015 |  |  |  |  |  | Full year | FY16 ended March 31, 2016 |  |  |  |  |  | Full year | FY17 <br> Full <br> year <br> forecast |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | 1st half | 3Q | 4Q | 2nd half |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  | 1Q | 2Q | 1sthalf | 3Q | 4Q | 2nd half |  |  |
| Japan | 1,320 | 1,300 | 2,620 | 1,290 | 1,380 | 2,670 | 5,290 | 1,270 | 1,320 | 2,590 | 1,330 | 1,360 | 2,690 | 5,280 | 5,600 |
| North America | 2,480 | 2,390 | 4,870 | 2,310 | 2,340 | 4,650 | 9,520 | 2,430 | 2,470 | 4,900 | 2,440 | 2,500 | 4,940 | 9,840 | 10,690 |
| Europe | 2,070 | 2,210 | 4,280 | 2,050 | 2,330 | 4,380 | 8,660 | 2,180 | 2,160 | 4,340 | 2,140 | 2,430 | 4,570 | 8,910 | 8,880 |
| Others | 1,150 | 1,300 | 2,450 | 1,350 | 2,050 | 3,400 | 5,850 | 1,510 | 1,540 | 3,050 | 1,670 | 1,620 | 3,290 | 6,340 | 7,130 |
| Total | 7,020 | 7,200 | 14,220 | 7,000 | 8,100 | 15,100 | 29,320 | 7,390 | 7,490 | 14,880 | 7,580 | 7,910 | 15,490 | 30,370 | 32,300 |

(2) By Type
(Thousand units)

|  | FY15 ended March 31, 2015 |  |  |  |  |  | Full year | FY16 ended March 31, 2016 |  |  |  |  |  | $\begin{aligned} & \text { Full } \\ & \text { year } \end{aligned}$ | FY17 <br> Full <br> year <br> forecast |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | 1st half | 3Q | 4Q | 2nd half |  | 1Q | 2Q | 1st half | 3Q | 4Q | 2nd half |  |  |
| $\stackrel{(1)}{\circ}$ O Fixed displacement type | 2,160 | 2,150 | 4,310 | 2,010 | 2,190 | 4,200 | 8,510 | 1,940 | 2,070 | 4,010 | 2,060 | 2,130 | 4,190 | 8,200 | 8,200 |
| W: | 4,510 | 4,690 | 9,200 | 4,630 | 5,550 | 10,180 | 19,380 | 5,120 | 5,080 | 10,200 | 5,160 | 5,340 | 10,500 | 20,700 | 22,200 |
| Electric Driven type | 350 | 360 | 710 | 360 | 360 | 720 | 1,430 | 330 | 340 | 670 | 360 | 440 | 800 | 1,470 | 1,900 |
| Total | 7,020 | 7,200 | 14,220 | 7,000 | 8,100 | 15,100 | 29,320 | 7,390 | 7,490 | 14,880 | 7,580 | 7,910 | 15,490 | 30,370 | 32,300 |

7. Sales Units: Materials Handing Equipment
(Thousand units)


* All projections are based on the information available to management at the time of producing
this material and are not guarantees of future performance.
Uncertainties such as economic conditions and exchange rate fluctuations could cause the actual results of Toyota Industries to differ from any projections discussed in this material.

