## Supplementary Material for Financial Results for the 12 months ended March 31, 2006

## 1. Financial Highlights

|  |  | FY05 ended March 31, 2005 |  |  |  |  |  |  | FY06 ended March 31, 2006 |  |  |  |  |  |  | FY07 <br> Full year <br> (Forecast) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 1st half |  |  | 2nd half | Full year |  |  | 1st half |  |  |  | Full year |  |
|  |  | 1Q | 2Q |  | 3Q | 4Q |  |  | 1Q | 2Q |  | 3Q | 4Q | 2nd half |  |  |
| Net sales | Billion yen | 298.2 | 308.8 | 607.0 | 295.3 | 339.2 | 634.5 | 1,241.5 | 340.2 | 358.8 | 699.0 | 372.8 | 434.1 | 806.9 | 1,505.9 | 1,670.0 |
| Operating income | (Margin) Billion yen | $\text { ( } 5.3 \% \text { ) }$ | $\begin{array}{r} (4.6 \%) \\ 14.2 \end{array}$ | $\begin{array}{r} (5.0 \%) \\ 30.0 \end{array}$ | $\begin{array}{r} (4.1 \%) \\ 12.1 \end{array}$ | $\begin{array}{r} (3.2 \%) \\ 11.0 \end{array}$ | $\begin{array}{r} (3.6 \%) \\ 23.1 \end{array}$ | ( 4.3\%) $53.1$ | $\begin{array}{r} (4.9 \%) \\ 16.5 \end{array}$ | (4.3\%) 15.5 | $\begin{array}{r} (4.6 \%) \\ 32.0 \end{array}$ | $\begin{array}{r} (4.0 \%) \\ 14.8 \end{array}$ | ( 4.0\%) $17.2$ | $\begin{array}{r} (4.0 \%) \\ 32.0 \end{array}$ | (4.3\%) 64.0 | (4.1\%) <br> 68.0 |
| Ordinary income | (Margin) Billion yen | ( 8.1\%) <br> 24.1 | $\begin{array}{r} (4.8 \%) \\ 14.7 \end{array}$ | $\begin{array}{r} (6.4 \%) \\ 38.8 \end{array}$ | $\begin{array}{r} (7.0 \%) \\ 20.8 \end{array}$ | $\begin{array}{r} (3.3 \%) \\ 11.3 \end{array}$ | $\begin{array}{r} (5.1 \%) \\ 32.1 \end{array}$ | $\left(\begin{array}{r}\text { 5.7\%) } \\ 70.9\end{array}\right.$ | $\begin{array}{r} (7.7 \%) \\ 26.3 \end{array}$ | (4.2\%) <br> 15.2 | (5.9\%) 41.5 | $\begin{array}{r} (6.3 \%) \\ 23.6 \end{array}$ | (3.6\%) 15.5 | $\left\lvert\, \begin{array}{r} 4.8 \%) \\ 39.1 \end{array}\right.$ | (5.4\%) 80.6 | (5.1\%) <br> 85.0 |
| Net income | (Margin) <br> Billion yen | $\text { ( } 5.2 \% \text { ) }$ | (2.8\%) 8.5 | ( 3.9\%) $23.9$ | $\begin{array}{r} (4.4 \%) \\ 12.9 \end{array}$ | (1.9\%) 6.5 | (3.1\%) 19.4 | (3.5\%) 43.3 | $\begin{array}{r} (4.9 \%) \\ 16.5 \end{array}$ | (2.4\%) 8.5 | (3.6\%) 25.0 | $\begin{array}{r} (4.1 \%) \\ 15.2 \end{array}$ | (1.6\%) $6.8$ | $\begin{array}{\|r\|} \hline(2.7 \%) \\ 22.0 \end{array}$ | (3.1\%) <br> 47.0 | (2.9\%) <br> 49.0 |
| EPS | Yen | 48 | 27 | 75 | 40 | 20 | 60 | 135 | 52 | 26 | 78 | 48 | 20 | 68 | 146 | 153 |
| Capital Expenditures | Billion yen | 18.1 | 19.3 | 37.4 | 26.0 | 47.9 | 73.9 | 111.3 | 29.4 | 38.8 | 68.2 | 27.3 | 34.6 | 61.9 | 130.1 | 120.0 |
| Depreciation | Billion yen | 11.3 | 12.4 | 23.7 | 13.7 | 13.8 | 27.5 | 51.2 | 13.1 | 15.5 | 28.6 | 17.0 | 18.8 | 35.8 | 64.4 | 74.0 |

Note: EPS for FY07 is calculated by using number of shares outstanding as of March 31, 2006.
Average exchange rate】

| Yen / US\$ | 110 | 110 | 110 | 106 | 105 | 105 | 108 | 108 | 111 | 109 | 117 | 117 | 117 | 113 | 115 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Yen / EUR | 132 | 134 | 133 | 137 | 137 | 137 | 135 | 136 | 136 | 136 | 139 | 141 | 140 | 138 | 140 |
| Yen / SEK | 14.6 | 14.5 | 14.5 | 14.7 | 15.2 | 15.0 | 14.7 | 15.1 | 14.7 | 14.9 | 14.5 | 14.7 | 14.6 | 14.8 | 14.5 |

## 2. Cash Dividends

|  |  | FYO2 | FY03 | FY04 | FY05 | FY06 | FY07 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash dividends per share (Yen) |  | 19.0 | 22.0 | 24.0 | 32.0 | 38.0 | 40.0 |
|  | (nterim dividend) | (9.0) | (10.0) | (12.0) | (13.0) | (18.0) | (20.0) |
| Payout ratio |  | 23.8\% | 34.0\% | 35.5\% | 39.1\% | 40.3\% | 38.7\% |
|  | Consolidated basis) | (21.8\%) | (31.3\%) | (22.2\%) | (23.7\%) | (26.0\%) | (26.1\%) |

Number of shares
(Thousand shares)

|  | FY02 | FY03 | FY04 | FY05 | FY06 | FY07 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Shares outstanding | 312,796 | 292,777 | 317,665 | 318,236 | 319,320 | 4 |
| Treasury stock | 503 | 20,547 | 8,174 | 7,603 | 6,520 | 4 |
| Total | 313,299 | 313,324 | 325,840 | 325,840 | 325,840 | 4 |

3. Segment Information by Business
(Billion yen)

|  |  | FY05 ended March 31, 2005 |  |  |  |  |  |  | FY06 ended March 31, 2006 |  |  |  |  |  |  | FY07 <br> Full year (Forecast) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1Q | 2Q | 1st half | 3Q | 4Q | 2nd hall | $\begin{aligned} & \text { Full } \\ & \text { year } \end{aligned}$ | 1Q | 2Q | 1st half | 3Q | 4Q | 2nd hall | Full year |  |
|  | Vehicle | 69.5 | 69.8 | 139.3 | 58.6 | 80.9 | 139.5 | 278.8 | 77.1 | 77.6 | 154.7 | 94.0 | 123.3 | 217.3 | 372.0 | 400.0 |
|  | Engine | 27.9 | 28.6 | 56.5 | 27.9 | 28.8 | 56.7 | 113.2 | 30.5 | 34.9 | 65.4 | 32.6 | 34.3 | 66.9 | 132.3 | 147.0 |
|  | Car air-conditioning Compressor Compressor | 51.5 | 49.7 | 101.2 | 44.6 | 52.1 | 96.7 | 197.9 | 52.2 | 52.8 | 105.0 | 52.6 | 58.3 | 110.9 | 215.9 | 225.0 |
|  | Foundry, electronics parts and others | 5.5 | 6.0 | 11.5 | 6.6 | 7.9 | 14.5 | 26.0 | 7.1 | 5.5 | 12.6 | 7.3 | 6.4 | 13.7 | 26.3 | 33.0 |
|  | Net sales | 154.6 | 154.0 | 308.6 | 137.7 | 169.9 | 307.6 | 616.2 | 167.0 | 170.7 | 337.7 | 186.7 | 222.3 | 409.0 | 746.7 | 805.0 |
|  | Operating income | 8.8 | 6.3 | 15.1 | 3.4 | 4.2 | 7.6 | 22.7 | 7.3 | 4.1 | 11.4 | 3.1 | 5.5 | 8.6 | 20.0 |  |
|  | Net sales | 115.1 | 124.8 | 239.9 | 126.2 | 137.8 | 264.0 | 503.9 | 135.3 | 146.2 | 281.5 | 145.9 | 167.8 | 313.7 | 595.2 | 685.0 |
|  | Operating income | 4.9 | 7.1 | 12.0 | 7.7 | 13.6 | 21.3 | 33.3 | 8.0 | 10.3 | 18.3 | 10.3 | 10.1 | 20.4 | 38.7 |  |
|  | Net sales | 7.5 | 8.0 | 15.5 | 8.9 | 8.9 | 17.8 | 33.3 | 14.7 | 15.9 | 30.6 | 17.0 | 17.5 | 34.5 | 65.1 | 80.0 |
|  | Operating income | 0.1 | ( 0.1 | ( 0.0 | $\triangle 0.2$ | 0.4 | - 0.6 | ( 0.6 | 0.1 | 0.4 | 0.5 | 0.2 | 0.8 | 1.0 | 1.5 |  |
|  | Net sales | 9.7 | 12.5 | 22.2 | 10.3 | 11.4 | 21.7 | 43.9 | 11.5 | 12.5 | 24.0 | 11.9 | 13.8 | 25.7 | 49.7 | 50.0 |
|  | Operating income | வ 0.1 | ( 0.0 | ( 0.1 | வ 0.3 | வ 0.3 | ( 0.6 | - 0.7 | 0.1 | 0.0 | 0.1 | - 0.1 | 0.0 | - 0.1 | ( 0.0 |  |
|  | Net sales | 18.7 | 17.5 | 36.2 | 21.1 | 20.1 | 41.2 | 77.4 | 11.5 | 13.4 | 24.9 | 11.5 | 12.5 | 24.0 | 48.9 | 50.0 |
|  | Operating income | 2.3 | 1.0 | 3.3 | 1.0 | 0.9 | 1.9 | 5.2 | 0.8 | 1.3 | 2.1 | 0.8 | 0.8 | 1.6 | 3.7 | - |

Note: The logistics-related business, which was included in the Others Segment until FY05 has been separated and declared independently as the Logistics Segment
starting from FY06. For reference, net sales and operating income of businesses related to logistics for FY05 are shown in the table.
4. Net Sales by Destination
(Billion yen)

|  |  | FY05 ended March 31, 2005 |  |  |  |  |  |  | FY06 ended March 31, 2006 |  |  |  |  |  |  | FY07 <br> Full year <br> (Forecast) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 1st half |  |  | 2nd halt | Full year | 1Q | 2Q | 1st half | 3Q | 4Q | 2nd hal | Full <br> year |  |
|  |  | 1Q | 2Q |  | 3Q | 4Q |  |  |  |  |  |  |  |  |  |  |
| Japan |  | (56\%) | (56\%) | (56\%) | (56\%) | (58\%) | (57\%) | (57\%) | (57\%) | (58\%) | (57\%) | (60\%) | (60\%) | (60\%) | (59\%) |  |
|  |  | 167.8 | 174.0 | 341.8 | 163.9 | 196.8 | 360.7 | 702.5 | 194.2 | 207.8 | 402.0 | 223.8 | 259.2 | 483.0 | 885.0 |  |
|  | North America | (17\%) | (17\%) | (17\%) | (17\%) | (16\%) | (17\%) | (17\%) | (17\%) | (17\%) | (17\%) | (16\%) | (16\%) | (16\%) | (17\%) |  |
|  |  | 51.5 | 52.5 | 104.0 | 50.6 | 54.0 | 104.6 | 208.6 | 58.9 | 60.0 | 118.9 | 58.0 | 71.0 | 129.0 | 247.9 |  |
|  | Europe | (19\%) | (18\%) | (18\%) | (19\%) | (18\%) | (18\%) | (18\%) | (17\%) | (17\%) | (17\%) | (16\%) | (16\%) | (16\%) | (17\%) |  |
|  |  | 55.1 | 54.3 | 109.4 | 55.5 | 60.5 | 116.0 | 225.4 | 59.0 | 60.2 | 119.2 | 60.6 | 69.4 | 130.0 | 249.2 |  |
|  | Others | (8\%) | (8\%) | (9\%) | (8\%) | (8\%) | (8\%) | (8\%) | (9\%) | (8\%) | (9\%) | (8\%) | (8\%) | (8\%) | (7\%) |  |
|  |  | 23.7 | 27.9 | 51.6 | 25.4 | 27.9 | 53.3 | 104.9 | 27.9 | 30.9 | 58.8 | 30.4 | 34.5 | 64.9 | 123.7 |  |
|  | Subtotal | (44\%) | (44\%) | (44\%) | (44\%) | (42\%) | (43\%) | (43\%) | (43\%) | (42\%) | (43\%) | (40\%) | (40\%) | (40\%) | (41\%) |  |
|  |  | 130.4 | 134.8 | 265.2 | 131.4 | 142.4 | 273.8 | 539.0 | 146.0 | 151.0 | 297.0 | 149.0 | 174.9 | 323.9 | 620.9 |  |
|  | Total | (100\%) | (100\%) | (100\%) | (100\%) | (100\%) | (100\%) | (100\%) | (100\%) | (100\%) | (100\%) | (100\%) | (100\%) | (100\%) | (100\%) | (100\%) |
|  |  | 298.2 | 308.8 | 607.0 | 295.3 | 339.2 | 634.5 | 1,241.5 | 340.2 | 358.8 | 699.0 | 372.8 | 434.1 | 806.9 | 1,505.9 | 1,670.0 |

(Thousand units)


| (Thousand units) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY05 ended March 31, 2005 |  |  |  |  |  |  | FY06 ended March 31, 2006 |  |  |  |  |  |  | $\begin{array}{\|c\|} \hline \text { FY07 } \\ \hline \begin{array}{c} \text { Full year } \\ \text { (Forecast) } \end{array} \\ \hline \end{array}$ |
|  |  | 1Q | 2Q | 1st half | 3Q | 4Q | 2nd half | Full <br> year | 1Q |  |  | $3 Q$ $4 Q$  <br> 2nd half   |  |  | Full year |  |
|  | C-type/CD-type (2.0 Liters) <br> AD-type (2.2 Liters) <br> KD-type (2.5/3.0 Liters) <br> HZ-type (4.2 Liters) and other | $\begin{array}{r} 30 \\ - \\ - \\ 15 \end{array}$ | $\begin{array}{r} 30 \\ - \\ - \\ 14 \end{array}$ | $\begin{array}{r} 60 \\ - \\ - \\ 29 \end{array}$ | $31$ $13$ | $33$ $15$ | $\begin{array}{r} 64 \\ - \\ - \\ 28 \\ \hline \end{array}$ | $\begin{array}{r} 124 \\ - \\ - \\ 57 \\ \hline \end{array}$ | $\begin{array}{r} 32 \\ 1 \\ 2 \\ 14 \end{array}$ | $\begin{array}{r} 20 \\ 2 \\ 16 \\ 13 \\ \hline \end{array}$ | $\begin{array}{r} 52 \\ 3 \\ 18 \\ 27 \end{array}$ | 3 17 18 15 | 4 23 17 14 | 7 40 35 29 | 59 43 53 56 | $\begin{array}{r}19 \\ 87 \\ 122 \\ 93 \\ \hline\end{array}$ |
|  | Subtotal | 45 | 44 | 89 | 44 | 48 | 92 | 181 | 49 | 51 | 100 | 53 | 58 | 111 | 211 | 321 |
|  | AZ-type (2.4 Liters) <br> FZ-type (4.5 Liters) <br> UZ-type (4.7 Liters) <br> Y-type and others | $\begin{array}{r} 14 \\ 8 \\ 6 \\ 8 \\ \hline \end{array}$ | 10 9 6 9 | $\begin{aligned} & 24 \\ & 17 \\ & 12 \\ & 17 \\ & \hline \end{aligned}$ | $\begin{array}{r} 12 \\ 9 \\ 5 \\ 9 \end{array}$ | 13 9 4 7 | $\begin{array}{r} 25 \\ 18 \\ 9 \\ 16 \\ \hline \end{array}$ | $\begin{aligned} & \hline 49 \\ & 35 \\ & 21 \\ & 33 \end{aligned}$ | $\begin{array}{r} 10 \\ 10 \\ 4 \\ 9 \end{array}$ | 14 12 6 8 | $\begin{aligned} & 24 \\ & 22 \\ & 10 \\ & 17 \end{aligned}$ | 13 13 3 8 | 17 15 - 9 | 30 28 3 17 | 54 50 13 34 | 67 49 - 36 |
|  | Subtotal | 36 | 34 | 70 | 35 | 33 | 68 | 138 | 33 | 40 | 73 | 37 | 41 | 78 | 151 | 152 |
|  | Total | 81 | 78 | 159 | 79 | 81 | 160 | 319 | 82 | 90 | 172 | 91 | 99 | 190 | 362 | 473 |
| CKD Parts |  | 25 | 22 | 47 | 23 | 28 | 51 | 98 | 36 | 56 | 92 | 41 | 33 | 74 | 166 | 101 |

## - Car Air-conditioning Compressor Sales

(a) By Destination
(Thousand units)

|  | FY05 ended March 31, 2005 |  |  |  |  |  |  | FY06 ended March 31, 2006 |  |  |  |  |  |  | $\frac{\text { FY07 }}{\substack{\text { Full year } \\ \text { (Forecast) }}}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1st half |  |  | 2nd half | Full year | 1Q | 2Q | 1st half | 3Q | 4Q | 2nd half | Full <br> year |  |
|  | 1Q | 2Q |  | 3Q | 4 Q |  |  |  |  |  |  |  |  |  |  |
| Japan | 1,260 | 1,370 | 2,630 | 1,390 | 1,510 | 2,900 | 5,530 | 1,320 | 1,320 | 2,640 | 1,390 | 1,460 | 2,850 | 5,490 | 5,600 |
| North America | 1,970 | 1,720 | 3,690 | 1,680 | 1,780 | 3,460 | 7,150 | 1,980 | 1,850 | 3,830 | 1,840 | 1,970 | 3,810 | 7,640 | 7,722 |
| Europe | 1,340 | 1,310 | 2,650 | 1,180 | 1,320 | 2,500 | 5,150 | 1,350 | 1,350 | 2,700 | 1,350 | 1,570 | 2,920 | 5,620 | 6,129 |
| Others | 110 | 100 | 210 | 60 | 110 | 170 | 380 | 80 | 60 | 140 | 110 | 110 | 220 | 360 | 549 |
| Total | 4,680 | 4,500 | 9,180 | 4,310 | 4,720 | 9,030 | 18,210 | 4,730 | 4,580 | 9,310 | 4,690 | 5,110 | 9,800 | 19,110 | 20,000 |

(b) By Type
(Thousand units)

|  |  | FY05 ended March 31, 2005 |  |  |  |  |  |  | FY06 ended March 31, 2006 |  |  |  |  |  |  | FY07 <br> Full year (Forecast) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1Q | 2Q | 1st half | 3Q | 4Q | 2nd half | $\begin{aligned} & \text { Full } \\ & \text { year } \end{aligned}$ |  |  |  |  |  |  |  |  |
|  |  | 1Q |  |  |  |  |  |  | 2Q | 1st half | 3Q | 4Q | 2nd half | year |  |
| Fixed displa | cement type |  | 3,230 | 3,090 | 6,320 | 2,990 | 3,100 | 6,090 | 12,410 | 3,170 | 2,990 | 6,160 | 2,880 | 2,870 | 5,750 | 11,910 | 10,480 |
| Variable displace- | External signal-controlled Internal | $\begin{array}{r} \hline 1,140 \\ 310 \end{array}$ | $\begin{array}{r} 1,150 \\ 260 \end{array}$ | $\begin{array}{r} 2,290 \\ 570 \end{array}$ | $\begin{array}{r} 1,150 \\ 170 \end{array}$ | $\begin{array}{r} 1,410 \\ 210 \end{array}$ | $\begin{array}{r} \hline 2,560 \\ 380 \end{array}$ | $\begin{array}{r} 4,850 \\ 950 \end{array}$ | $\begin{array}{r} 1,440 \\ 120 \end{array}$ | $\begin{array}{r} 1,440 \\ 150 \end{array}$ | $\begin{array}{r} \hline 2,880 \\ 270 \end{array}$ | $\begin{array}{r} 1,630 \\ 180 \end{array}$ | 2,000 240 | $\begin{array}{r} 3,630 \\ 420 \end{array}$ | $\begin{array}{r} 6,510 \\ 690 \end{array}$ | $\begin{array}{r} 8,800 \\ 720 \end{array}$ |
|  | Subtotal | 1,450 | 1,410 | 2,860 | 1,320 | 1,620 | 2,940 | 5,800 | 1,560 | 1,590 | 3,150 | 1,810 | 2,240 | 4,050 | 7,200 | 9,520 |
|  | Total | 4,680 | 4,500 | 9,180 | 4,310 | 4,720 | 9,030 | 18,210 | 4,730 | 4,580 | 9,310 | 4,690 | 5,110 | 9,800 | 19,110 | 20,000 |

Materials Handing Equipment (TOYOTA Material Handling Group-TMHG)

|  | FY05 ended March 31, 2005 |  |  |  |  |  |  | FY06 ended March 31, 2006 |  |  |  |  |  |  | $\begin{array}{\|c\|} \hline \text { FY07 } \\ \hline \text { Full year } \\ \text { (Forecast) } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | 1st half | 3Q | 4Q | 2nd half | Full year | 1Q | 2Q | 1st half | 3Q | 4Q | 2nd half | $\begin{aligned} & \text { Full } \\ & \text { year } \end{aligned}$ |  |
| Japan | 9 | 9 | 18 | 8 | 8 | 16 | 34 | 9 | 10 | 19 | 11 | 9 | 20 | 39 | 40 |
| North America | 13 | 15 | 28 | 14 | 16 | 30 | 58 | 17 | 16 | 33 | 14 | 16 | 30 | 63 | 72 |
| Europe | 13 | 12 | 25 | 12 | 14 | 26 | 51 | 14 | 15 | 29 | 12 | 16 | 28 | 57 | 75 |
| Others | 5 | 4 | 9 | 8 | 7 | 15 | 24 | 6 | 6 | 12 | 7 | 6 | 13 | 25 | 28 |
| Total | 40 | 40 | 80 | 42 | 45 | 87 | 167 | 46 | 47 | 93 | 44 | 47 | 91 | 184 | 215 |

1. Calculation of amounts for each quarter except $1 Q$ and 2 nd half are based on the following way.
(a) $2 Q=1$ st half $-1 Q$ (b) $3 Q=1 Q$ through $3 Q-1$ st half $(c) 4 Q=$ Full year -1 st half $-3 Q$ (d) 2 nd half $=$ Full year -1 st half
2. Cautionary Statement with Respect to Forward-Looking Statements 】

This material contains forward-looking statements regarding Toyota Industries' plans, outlook, strategies and results for the future. All such statements are based on management's beliefs and judgments derived from the information available to Toyota Industries at the time of release. Certain risks and uncertainties could cause Toyota Industries' actual results to differ materially from any projections presented in this material. These risks and uncertainties include, but are not limited to, the business environment in which Toyota Industries operates, competitive pressures, related laws and regulations, product development programs and fluctuations in exchange rates.

